MOPANI DISTRICT MUNICIPALITY

June 2010

Annual Performance Report





Mopani District Municipality

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Municipal Performance

March 2010

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I. Purpose

The purpose of this report is to give feed-back regarding the performance of Mopani District Municipality as required through The Municipal Systems Act. The results are based on the Strategic/IDP scorecard and SDBIP[1] as developed for financial year 2009/2010. The report is based on information received until 30 August 2010 for the fourth quarter assessment of performance ending June 2010. This report is a high-level report based on scores obtained through a process whereby actual information per Key Performance Area, Objective and Programmes on KPIs and Projects are compared to the budget and planned progress. The report is divided into sections for the Strategic/IDP, National and SDBIP performance. The report serves as a summary of results. Detail on KPIs and Activities are included in a separate document due to the volumes thereof.

Performance scores with 1 can be interpreted as being very low performance, 3 being that target was reached and 5 being that 167% or more of target was reached. Scores were calculated using an automated system designed for Mopani District Municipality's Performance Management Requirements. Refer to the addendums for more information on the calculation of scores.

II. Executive Summary

This report serves as the Quarterly Performance Report for the 2009/2010 financial year. It provides feedback on Strategic/IDP Performance, National and SDBIP performance. The Strategic, SDBIP and Lower SDBIP Performance were assessed and scores calculated. The Strategic Scorecard received a score of 3.08 (103%) in comparison to the mid-year performance of 2.48 (83%). The top layer of the SDBIP scored 2.94 (98%) at the end of the financial year, which is a slight improvement from the mid-year results of 2.71 (90%). The Organisational performance (SDBIP and Lower SDBIP combined) scored 3.21 (107%).

The National (General) Indicators[2] showed below target performance, although improvement from 2007/2008 and mid-year has been achieved. Only 54% of the capital budget has been spent on identified capital projects for the current financial year. This equates to the total capital amount spent being R166,029,252.00 of the total capital budget of R304,944,228.00. This is a decrease from the previous financial year where 95% of the capital budget was spent. Cost Coverage is reported to be 450.35% and increased from the previous year where 230% were achieved. Total number of households served with basic water reached 94% of target (200,221/212,232). In total, 714 water borne sanitation connections have been completed in the Modjadji town in an effort to eradicate the bucket system.A total of 13 women have been appointed at management level, but no progress could be made on appointing a disabled person in management level.

The Strategic/IDP scorecard increased in performance in reaching target at the end of the financial year mainly due to increase in information being supplied by the departments. In total, 1.73% of the Municipal salaries budget was spent on implementing the workplace skills plan during the year against a target of 0.63%. This was slightly higher than the previous year where 1.67% was allocated to the workplace skills plan. This equates to R 1,031,000.00 for training of staff out of total amount of salaries of R 59,463,855.00. A service provider has been appointed for establishing of waste disposal sites at Maruleng_, Greater Giyani _ and Greater Letaba Local Municipality and is already on site.

[1] Service Delivery and Budget Implementation plan available at http://www.mopani.gov.za/index.php?page=sdbip

[2] Act 32, 2003: Municipal Systems Act Section 43

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The SDBIP and lower SDBIP (Organisational Performance) reached target and achieved its best score at the end of the year. The Budget and Treasury directorate's scorecard almost reached target at the end of the year. A total of 87.59% of the municipal budget was spent. This equates to R 516,287,412.22 expenditure against a budget of R 589,417,851.84. This was an improvement over the previous year's expenditure of 82%. The departmental expenditure was at 95.6% of budget which is also an improvement from the previous year's expenditure of 70%. The General Expenditure was at 26% of the Operating expense budget which is not only lower than the 37% target, but also considerably lower than the previous year expenditure of 43%.

A challenge for the municipality is that the supply chain unit is not fully capacitated and due to this has negatively influenced various aspects of performance throughout the municipality. An example is that only 62% of the capital budget has been spent during the financial year. The low expenditure was due to a vast number of service providers only being appointed late in the year. Only R 166,029,251.85 was spent against the planned Capital expenditure of R 265,739,822.03. The expenditure is considerably lower than the R 220,270,259.00 spent during the previous financial year. An improvement will only be seen once the supply chain unit is fully capacitated. Another consequence was that only 26.78% of tenders were adjudicated within 30 days of closure of tender. The supply chain process is to be accelerated by ensuring that the unit is fully capacitated.

The Technical Services directorate's scorecard achieved target at the end of the financial year. Achievements were that a total of 1591 jobs were created through the Extended Public Works Programme (EPWP) against a target of ten jobs. The total number of households served with basic sanitation is 202,991 against a targeted 161,572 for the financial year exceeding target by 26%. From people employed through the infrastructure projects, 31.36% were youth against a target of 30%. All water borne sanitation connections targeted for the financial year (704) has been completed in an effort to eradicate the bucket system. Numerous projects have been completed during the financial year. These include MOPANI RURAL HOUSEHOLD SANITATION project, SEKGOSESE GROUNDWATER DEVELOPMENT SCHEME project, WATER RETICULATION TO VILLAGES IN Greater Giyani Municipality, UPGRADE OF WATER RETICULATION – Greater Letaba Municipality, Sekgosese ground water development scheme, KWGEETSI-TOURS ACCESS ROAD project, MAKHUSANE TO NAMAKGALE ROAD project, UPGRADING OF MASEKE TO MASHISHIMALE PHASE IV road project, METZ BISMARK ROAD project, MODJADJI TO MAVELE ROAD UPGRADE project and EXTENSION TO MODJADJI WATER WORKS project. Challenges were faced in Budget and Expenditure Management with low capital expenditure (65%). This is primarily due to the late appointment of service providers for the various projects resulting in late project completion. Only 10% of capital projects were implemented on time during the financial year.

The Planning and Development directorate's scorecard reached target at the end of the financial year. Achievements were that 50% of programmes reached a score of between 4.00 – 4.99 (132%-166%) and 16.67% reached the maximum score of 5.00 (167%). The Spatial Planning / Municipal Infrastructure Grant programme performed above target for the whole of the financial year except during the first quarter, as all requested site inspections were carried out in line with the site demarcation and the formalisation of informal settlements process. The LED programme over achieved in so far as six anchor projects have been implemented throughout the year against the target of four. These were Sapekoe Tea Estate, Moshupatsela programme, Greater Giyani Natural Resource Development Programme (GGNRDP), Modjadji Nature Reserve, the Shangoni Infrastructure programme and the 2010 Infrastructure programme. In addition, through two of these projects, 67 long term jobs[3] have been created against the annual target of 34. The Information Management, Research and Development programme achieved target in that the action plan for the Geographical Information System (GIS) implementation has remained on target throughout the year. All five local municipalities were visited and user requirements were collated for the analysis report.

[3] Jobs are defined as employment for an individual earning minimum income or above, for at least three months

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The Planning and Development programme achieved target as the Spatial Development Framework (SDF) links 100% to the Provincial Growth and Development Strategy (PGDS). This is due to the involvement of the relevant stakeholders during the SDF review process. Challenges were few and mainly faced with Budget and Expenditure Management during the year. The overall impact of the Supply Chain Management process on project progress due to the late appointment of service providers has affected the Directorates ability to achieve the targets set and in turn has drastically impacted budget expenditure throughout the year.The budget variance for the Planning and Development Directorate is reported to be at 63.60% as per the Budget and Treasury Report. This equated to a total expenditure of R 2,345,369.26 out of the allocated budget of R 6,442,889.00. This is considerably larger than at the end of the previous financial year where a variance of 14.83% was reported, although also below target.

The Corporate Services directorate's scorecard reached target with best performance seen at the end of the financial year. Achievements were that 90% of staff members have received adequate Occupational Health and Safety training, and have been trained in first aid. The draft Employment Equity Plan has been forwarded to council for approval. A service provider has been appointed to review and develop the Competency framework. Challenges were that the Budget and Expenditure programme were not being reported on in this quarter. This was also the case for the second and third quarters. Only 49% of staff members are women against a target of 50%. This equates to 83 out of the total 168 staff members. No disabled interns have been appointed. In addition, only 9.5% of the training budget has been spent. This is due to the late appointment of the service providers.

The Community Services directorate's scorecard reached target at the end of the financial year. Achievements were that sixty percent of programmes reached a score between 4.00 – 4.99 (132%-166%). Health Services performed above target for the whole of the financial year with several events and campaigns that were held successfully. They include the Health and Hygiene Road Shows, Celebrations for the World Food Day and World Aids Day and the Mayor's Charity Cup event held on the 19th of July 2009 at Nkowankowa Stadium.

The Environmental Health and Waste Management programme reached target in that the draft Environmental Status quo report was completed by end June and submitted to Management. The establishment of waste disposal sites in Greater Giyani Municipality, Maruleng and Greater Letaba Municipalities were on track with a Service provider being appointed and functioning on site. Furthermore, a license was issued for Maruleng refuse disposal site. The licenses for Greater Giyani Municipality and Greater Letaba Municipality are in progress.

A significant increase in participation of community members in arts and culture initiatives occurred. In 2009, participation in arts and culture activities was at 59% while in 2010 it is almost at 75%. The Sport, Arts and Culture events coordinated by the department were significantly higher than during 2009/2010. Five events were coordinated during 2008/2009 against the 27 events in the current financial year.

Several projects for the "Fire" Programme are on schedule and will continue in 10/11. They include the Erection of Carports for the Tzaneen Fire Station where construction has started; An Activation request being submitted for the Control Room/Activation System for Tzaneen Fire Station; The Terms of Reference that was developed and completed during the second quarter for the Building of Sleeping Quarters/Tower/Storerooms/Workshop at Maruleng Fire Station. In addition, the Tender processes have been completed and Service Providers appointed for the Procurement of Vehicles and Procurement of Rescue equipment.

More than double the planned housing beneficiaries' workshops took place during the year. All the Housing beneficiary lists have been updated and all local municipalities' Integrated Development Plan (IDP) documents in the Mopani District area now contain chapters on Housing.

Although it was reported that 25% of people were affected by violation of drinking water during the first quarter, none of the population in the district was affected for the remainder of the year although

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there are certain sections of the community who are not getting water (e.g. Dzumeri Local Area, Julesburg Local Area and Giyani Local Area). These communities are resorting to other means of supply such as raw river water. All of the 231 reported cases of Bilharzia were investigated during the first quarter and referrals were made to hospitals. All domestic water samples complied with standards. A total of 110 domestic water samples were collected for analysis in all the local municipalities from July 2009 to June 2010.

All of the 13 sewer disposal works that were monitored were complying with the operating standards. All of the reported food poisoning cases (44) were referred to Environmental Health Practitioners (EHPs) for further investigation. The necessary procedures were taken to prevent future occurrence. All milk samples taken during the year were compliant with standards.

Challenges were few and mainly faced with Budget and Expenditure Management during the year. The budget variance for the Community Services Directorate is reported to be at 58.64% as per the Budget and Treasury Report. Another significant challenge is that there currently exist only 32 Environmental Health practitioners to service the entire District. The requirement as per the National Standards of South Africa is a 1:15 ratio. This will equate to 81 required to service the area.

The HIV/AIDS prevalence rate stands at 25.2%. This is an increase from the 23.8% reported during 2008/2009.

Of the targeted five local municipalities, only three have licensed landfill sites. This is still an improvement from the previous year performance where only two municipalities had licensed land-fill sites. Greater Letaba and Greater Giyani Municipalities dumping sites are still in the process of development. A service provider has been appointed and is functioning on site.

The Office of the Executive Mayor directorate's reached target at the end of the financial year. The overall performance for the directorate could not be properly assessed in the previous quarters as no information was supplied. Achievements were that seventy percent of programmes achieved on target or above scores. The maximum score of 5.00 was seen by the Health Services (Community Health and Social Development Services), Elders Development and Environmental Health and Waste Management programmes with several events and campaigns that were held successfully. They include the Health and Hygiene Awareness Campaign, Food Hygiene Workshops, World Environment Day, Youth Day and Youth Month celebrations as well as a Candlelight Memorial Awareness Campaign.

Some additional points of note are that eight public participation meetings were held and all of the community members were addressed in their local language. In addition, all notices of events were sent out two weeks prior to an event taking place and all logistical arrangements were made at least one week in advance.

Challenges were faced in that there was only 60% expenditure reported on the departmental operating budget. The Institutional Mainstreaming assessment was not conducted due to internal re-engineering processes and the quarterly South African Women in Dialogue (SAWID) meeting did not take place due to transport problems experienced by the participants. It has been recommended that the municipality should develop a transport policy that addresses the travelling needs of stakeholders.

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National and IDP Scorecard

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III. Overall Performance

Overall performance for the Municipality is calculated by taking an average of the Strategic scorecard and the SDBIP with the LSDBIP combined. Performance is as follows:

Mopani District Municipality	June 08	June 09	Sep 09	Dec 09	Mar 10	Jun 10
	AVG	AVG	AVG	AVG	AVG	AVG
Overall			2.12	2.44	2.93	3.15
Strategic	3.52	3.74	1.98	2.48	3.04	3.08
Organisational Performance	2.81	3.52	2.44	2.70	2.82	3.21
National KPIs			1.65	2.07	2.53	2.85

Table 1: Overall Municipal Performance

Performance in all the scorecards has increased over previous quarters, with the Organisational Performance on target. Although slightly lower than the previous year, performance was on target. The performance of the National KPIs was not taken into account in calculating overall scores as these exist in the SDBIP.

IV. National Performance

General KPIs are prescribed as per the Municipal Systems Act S43 and Regulation 796 section 10. For MDM, the National KPIs performed as follows per key performance Area:

National KPIs	Sep 09	Dec 09	Mar 10	Jun 10
	KPI	KPI	KPI	KPI
Overall	1.65	2.07	2.53	2.85
KPA 1: Municipal Transformation and Organisational Development	2.00	4.00	5.00	5.00
Build Intellectual Capacity	1.00	5.00	5.00	5.00
Capacity building and Training (HRD)	1.00	5.00	5.00	5.00
Develop entrepreneurial capability	3.00	3.00	5.00	5.00
Human Resource Management	3.00	3.00	5.00	5.00
KPA 2: Basic Service Delivery	2.11	2.10	2.09	2.91
Resource manage infrastructure and services for access and mobility	2.11	2.10	2.09	2.91
Free Basic Services	1.25	1.25	1.24	
Water and Sanitation Services	2.96	2.95	2.94	2.91
KPA 3: Local Economic Development	1.00	1.01	1.01	1.36
Grow the economy and halve unemployment	1.00	1.01	1.01	1.36
LED	1.00	1.01	1.01	1.36
KPA 4: Municipal Financial Viability and Management	1.50	1.16	2.00	2.12
Become financially viable	1.50	1.16	2.00	2.12

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National KPIs	Sep 09	Dec 09	Mar 10	Jun 10
	KPI	KPI	KPI	KPI
Budget and Expenditure Management	1.00	1.00	1.00	1.24
Revenue	2.00	1.32	3.00	3.00

Table 2: National Performance

1. Performance of National KPIs

The National KPIs performed well in the following:

- In total, 1.73% of the Municipal salaries budget was spent on implementing the workplace skills plan during the year against a target of 0.63%. This was slightly higher than the previous year where 1.67% was allocated to the workplace skills plan.
- The total number of people from employment equity target groups (women and disabled) employed in the three highest levels of management is at 45% with 13/31 people being women. This is an improvement from the eight people from the previous financial year.
- Total number of households served with basic water reached 94% of target (200,221/212,232). The Muyexe Water Reticulation project focused on getting water to the storage tanks. A complete network is not yet developed, but the community is now able to receive water from the existing taps.
- Cost coverage is at 450.35% and increased from the previous year where 230% were achieved.
- The Bucket Eradication programme is at 60% as reported during the third quarter[4], with the household connections being completed. This is now waiting for completion of sewer projects in the area.

Challenges were faced in the following:

- The number of jobs created through the municipality's LED initiatives including capital projects were at 1700 at the end of the financial year. This means that only 43% of the annual target was achieved. The previous financial year rendered 4094 jobs (94 from LED[5]; 4,000 from Capital Projects).
- Only 54% of the capital budget has been spent on identified capital projects for the current financial year. This equates to the total capital amount spent being R166,029,252.00 of the total capital budget of R304,944,228.00. This is a decrease from the previous financial year where 95% of the capital budget was spent. The decrease was due to slower supply chain management procedures and most service providers being appointed during the last quarter of the year.
- The percentage outstanding service debtors to revenue were reported to be at 47% against a targeted 0%. The Municipality is charging only for services rendered by the Fire department in the Community Services directorate.

[4] No reporting on this figure was done during the final quarter of the year.

[5] Local Economic Development

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The National KPIs performance is as follow:

Programme	ID	KPI	UOM	Owner	Actual Notes	Corrective Action	Target Notes	Sep 09		Dec 09		Mar 10		Jun 10				
								Actual	Score	Actual	Score	Actual	Score	Annual Target	Baseline	Target	Actual	Score
Capacity building and Training (HRD)	M_03	Percentage of a municipal budget (salaries budget) allocated for workplace skills plan	%	Municipal Manager	The amount for training of staff is 1'031'000.00 out of total amount of salaries of 59'463'855.00		500,000 / 78,828,432 = 0,63%	0.00	1.00	167.00	5.00	3.25	5.00	0.63	1.67	0.63	1.73	5.00
Human Resource Management	M_04	# of people from employment equity target groups (women and disabled) employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	%	Municipal Manager	Of the 31 positions are women filled in this category,13 of them.[45%]	Target women and disabled during recruitment	8	8.00	3.00	8.00	3.00	133.00	5.00	8.00	8.00	8.00	13.00	5.00
Free Basic Services	M_130	Total number of households earning less than R1 100 per month who received free basic water	#	CFO	No reliable information regarding provision of free services is available. The indicator should be taken out		Not applicable to 4th Quarter after budget adjustment	96 876.00	1.12	142 154.00	1.49	142 154.00	1.48	212 232.00	62 969.00	212 232.00		

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Programme	ID	KPI	UOM	Owner	Actual Notes	Corrective Action	Target Notes	Sep 09		Dec 09		Mar 10		Jun 10				
								Actual	Score	Actual	Score	Actual	Score	Annual Target	Baseline	Target	Actual	Score
	M_131	Total number of households earning less than R1 100 per month who received free basic sanitation	#	CFO	No reliable information regarding provision of free services is available. The indicator should be taken out		Not applicable to 4th Quarter after budget adjustment	96 876.00	1.38		1.00		1.00	161 572.00	153 868.00	161 572.00		
Water and Sanitation Services	M_196	Total number of households served (with basic water)	#	ED: Tech Serv	Muyexe Water Ret focused on getting water to the storage tanks, though a complete network is not yet developed community is now able to receive water from the existing taps.	Monitoring of projects to ensure successful completion	212232	198 968.00	2.96	198 323.00	2.95	200 221.00	2.94	212 232.00	240 265.00	212 232.00	200 221.00	2.91
Bucket Eradication	M_500	% Bucket eradication (2007)	%	ED: Tech Serv			No Target, Reporting only					60.00			0.00			
LED	M_11	Number jobs created through municipality's LED initiatives including capital projects	#	Municipal Manager			4000	6.00	1.00	427.00	1.01	427.00	1.01	4 000.00	4 094.00	4 000.00	1 700.00	1.36

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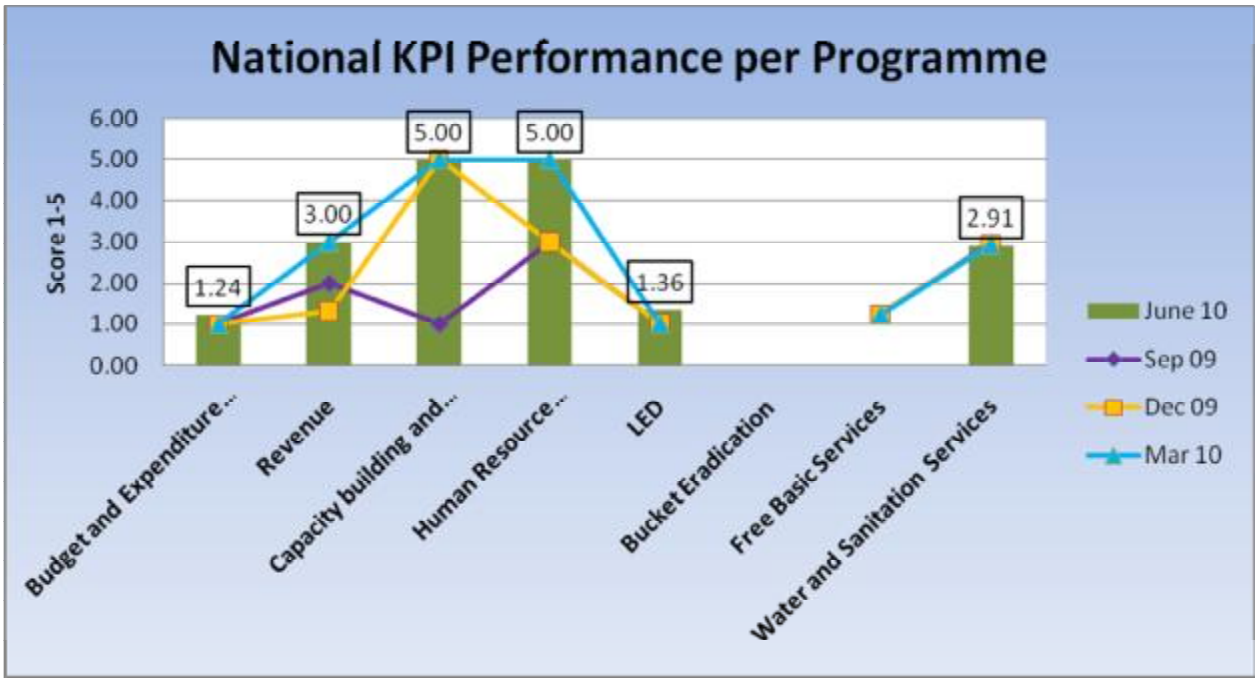
Programme	ID	KPI	UOM	Owner	Actual Notes	Corrective Action	Target Notes	Sep 09		Dec 09		Mar 10		Jun 10				
								Actual	Score	Actual	Score	Actual	Score	Annual Target	Baseline	Target	Actual	Score
Budget and Expenditure Management	M_16	Percentage Capital budget actually spent on capital projects identified for financial year i.t.o. IDP	%	Municipal Manager	The total capital amount spent is 166'029'252.00 of the total capital budget of 304'944'228.00.		100%	0.00	1.00		1.00	32.00	1.00	100.00	95.00	100.00	54.40	1.24
	M_501	Percentage Debt coverage (where A=(B-C) / D)	%	CFO	MDM does not have loans. This indicator does not apply to MDM		No Target, Reporting only								0.00			
Revenue	M_14	% outstanding service debtors to revenue	%	Municipal Manager	The Municipality charging only on services rendered by Fire in community services.	SysAdmin: Actual too far from target (10 times outside), please revise	0%	0.00	3.00	15.00	1.63	0.00	3.00	0.00	92.00	0.00	47.00	1.00
	M_15	% Cost coverage	%	Municipal Manager	Investment and cash = 151,380,619.52 / (operating exp) 33, 613,713.68		100%	0.00	1.00		1.00	100.00	3.00	100.00	230.00	100.00	450.35	5.00

Table 3: National KPI performance

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2. Graph per Programme of National KPIs

The graph below depicts the National KPIs performance per Programme. The Programme Bucket Eradication was not applicable for reporting in the first and second quarters and is for reporting purposes only in the third and fourth quarter.



Graph 1: National KPI performance per programme

The "Capacity building and Training" and "Human Resource Management" both achieved the maximum score of 5.00 for the third and fourth quarters. This is due to more money being spent on skills development than budgeted for and 13 women (42%) (four women more than the previous financial year) being employed in the three highest levels of management. The "Budget and Expenditure Management programme" had the lowest result of 1.24 due to the low expenditure of the capital budget. The programme for Free basic services is not applicable for reporting after budget adjustment.

3. Overall IDP Scorecard Performance

The Strategic Scorecard contains KPIs and Projects that are strategically of importance to the Executive Mayoral Committee and Council. This scorecard is managed by the Municipal Manager who reports back to the Executive Mayoral Committee and council on Performance. This scorecard is the same as the one appearing in the IDP for 2009/2010.

The overall performance score achieved was 3.08 (103%) which was a good improvement over mid-year performance of 2.82. The summary of KPIs and Activities per Objective is shown below. A break-down of the Strategic KPIs and strategic projects are listed in Addendum C and D.

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Strategic	June 08	June 09	Sep 09			Dec 09			Mar 10			Jun 10		
			KPI	PRJ	AVG	KPI	PRJ	AVG	KPI	PRJ	AVG	KPI	PRJ	AVG
Overall	3.52	3.74			1.98			2.48			3.04			3.08
KPA 1: Municipal Transformation and Organisational Development		4.50	1.75	2.86	2.08	2.92	3.03	3.22	4.25	3.38	4.22	3.78	3.70	3.81
Plan for the future			3.00	4.33	3.67	2.75	2.43	2.59	3.00	2.23	2.62	3.00	3.00	3.00
Planning and Development			3.00	4.33	3.67	2.75	2.43	2.59	3.00	2.23	2.62	3.00	3.00	3.00
Manage through information			1.00	3.00	2.00	1.00	3.00	2.00	5.00		5.00	3.00		3.00
Information management, Research and development			1.00	3.00	2.00	1.00	3.00	2.00	5.00		5.00	3.00		3.00
Build Intellectual Capacity			1.00		1.00	5.00		5.00	5.00		5.00	5.00		5.00
Capacity building and Training (HRD)			1.00		1.00	5.00		5.00	5.00		5.00	5.00		5.00
Develop entrepreneurial capability			2.00	1.25	1.63	2.92	3.67	3.30	4.00	4.53	4.27	4.10	4.40	4.25
Human Resource Management			2.00	1.25	1.63	2.92	3.67	3.30	4.00	4.53	4.27	4.10	4.40	4.25
KPA 2: Basic Service Delivery		3.49	1.52		1.52	2.52	2.75	2.46	4.03	4.67	4.59	2.46	3.87	2.68
Resource manage infrastructure and services for access and mobility			2.04		2.04	2.03		2.03	4.03	4.33	4.18	1.92		1.92
Water and Sanitation Services			2.04		2.04	2.03		2.03	4.03	4.33	4.18	1.92		1.92
Improve Community well-being			1.00		1.00	3.00	2.75	2.88		5.00	5.00	3.00	3.87	3.44
Disaster Management			1.00		1.00	3.00		3.00				3.00		3.00
Environmental Health and Waste Management							2.75	2.75		5.00	5.00		3.87	3.87
KPA 3: Local Economic Development		4.30	2.10	1.50	1.80	2.11	2.70	2.41	2.11	2.00	2.06	2.08	3.67	2.88
Grow the economy and halve unemployment			2.10	1.50	1.80	2.11	2.70	2.41	2.11	2.00	2.06	2.08	3.67	2.88
LED			2.10	1.50	1.80	2.11	2.70	2.41	2.11	2.00	2.06	2.08	3.67	2.88
KPA 4: Municipal Financial Viability and Management		3.75	2.17		2.17	1.16	2.85	1.55	2.34	1.00	1.84	2.51		2.51
Become financially viable			2.17		2.17	1.16	2.85	1.55	2.34	1.00	1.84	2.51		2.51
Revenue			2.00		2.00	1.32	2.85	2.09	3.00	1.00	2.00	3.00		3.00
Budget and Expenditure Management			2.33		2.33	1.00		1.00	1.67		1.67	2.02		2.02

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Strategic	June 08	June 09	Sep 09			Dec 09			Mar 10			Jun 10		
			KPI	PRJ	AVG	KPI	PRJ	AVG	KPI	PRJ	AVG	KPI	PRJ	AVG
KPA 5: Good Governance and Public Participation		2.67	3.00	2.17	2.34	3.00	2.44	2.77	3.00	3.00	2.50	4.00	1.00	3.50
Develop partnerships				2.00	2.00		3.20	3.20		1.00	1.00	5.00		5.00
Communication												5.00		5.00
Public Participation				2.00	2.00		3.20	3.20		1.00	1.00			
Effective and efficient organisation			3.00	2.33	2.67	3.00	1.67	2.34	3.00	5.00	4.00	3.00	1.00	2.00
Governance and Administration			3.00	2.33	2.67	3.00	1.67	2.34	3.00	5.00	4.00	3.00	1.00	2.00

Table 4: Strategic Scorecard performance per Objective and Programme

The strategic scorecard received target for the last three years. Two of the five Key performance areas (KPAs) achieved target with Municipal Transformation and Organisational Development achieving the highest score of 3.81 followed by Good Governance and Public Participation with a score of 3.50. Local Economic Development performed lower than last year mainly due to the high performance in 08/09 for the projects of "Establishment of Development Agency" and "Fresh Produce market S 21 Company established".

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The strategic scorecard excelled in the following:

- Capacity building and Training (HRD)
 - Ø In total, 1.73% of the Municipal salaries budget was spent on implementing the workplace skills plan during the year against a target of 0.63%. This was slightly higher than the previous year where 1.67% was allocated to the workplace skills plan. This equates to R 1,031,000.00 for training of staff out of total amount of salaries of R 59,463,855.00
- Human Resource Management
 - Ø The total number of people from employment equity target groups (women and disabled) employed in the three highest levels of management is at 45% with 13/31 people being women. This is an improvement from the eight people from the previous financial year. Women and disabled people will be continued to be targeted during recruitment.
 - Ø The personnel turnover rate for the first and fourth quarter was 0% although a turnover rate of 1.85% was reported during mid-year and 1% during the third quarter. This calculates to about 0.71% turnover rate for the year against a target of not more than 1%. This is lower than the 6% experienced during the previous financial year.
 - Ø The evaluation and specification activities for the development of the Competency Framework project have been conducted. The Framework is ready for presentation to Management.
 - Ø The Retention Strategy has been developed and being edited after being forwarded to Management for input.
- Communication
 - Ø The customer satisfaction rating was estimated to be at 150%. A service provider to conduct the survey was appointed.

Progress on projects that was continued from the previous financial year (08/09) is as follows:

- The project on the establishment of the fresh produce market that continued from the previous year is on target with the Market Study completed in February 2010 by National Treasury. Riboni Consortium has completed the scoping report on the EIA.
- Incorporation of Airport Function into District Municipality: The appointment of service provider was only done in May 2010 hence the delay in implementation. The project is to be rebudgeted for 2010/11 Budget Cycles for completion.
- The project for the extension of the Mopani Municipal Offices has been suspended after budget adjustment for the fourth quarter. It has been reported to be at 5% physical progress during the third quarter. The project was put on hold. The engineer is busy with the process of terminating the existing building contract. A new contractor needs to be procured urgently.

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The strategic scorecard had challenges in the following areas:

- Water and Sanitation Services
 - ø The percentage of households with access to basic level of water is 33.30% against a targeted 79.49%. It must be noted that the current percentage attained is from a larger number of households than originally targeted – 200221 / 284508 as opposed to the target of 208100 / 266962. Targets need to be reviewed.
 - Ø The percentage of households with access to basic level of sanitation is 51.25% against an annual target of 60.52%.
- Budget and Expenditure Management
 - Ø Actual expenditure for the municipality[6] is at 87.56%. Although this is not low, the expected expenditure was 100% as reported during the previous financial year. The total municipal budget spent is R 516,287,412.20 of the total budget of R 589,573,631.00.
 - Ø Only 54% of the capital budget has been spent on capital projects that were identified for this financial year against a target of 100%. This is lower than the 95% achieved during the previous financial year.
- Local Economic Development (LED)
 - Ø The number jobs created through municipality's LED initiatives including capital projects were at 1700 at the end of the financial year. This means that only 43% of the annual target was achieved.
- Governance and Administration
 - Ø No information has been supplied on the implementation and monitoring of the Delegation system after it has been approved by Council during the previous financial year in October 2008.

Other projects that performed on target were the Establishment of Waste Disposal Site for Greater Giyani Municipality (GGM), Greater Letaba Municipality (GLM) and Maruleng Local Municipality (MLM). The Service provider appointed is on site. A license was issued for Maruleng refuse disposal site. Licenses for GGM and GLM are in process.

[6] Actual expenditure is calculated as R-value expenditure / budget expenditure

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4. Strategy Map

The Strategy map Scores for June 2010 is based on the Strategic Scorecard Performance.

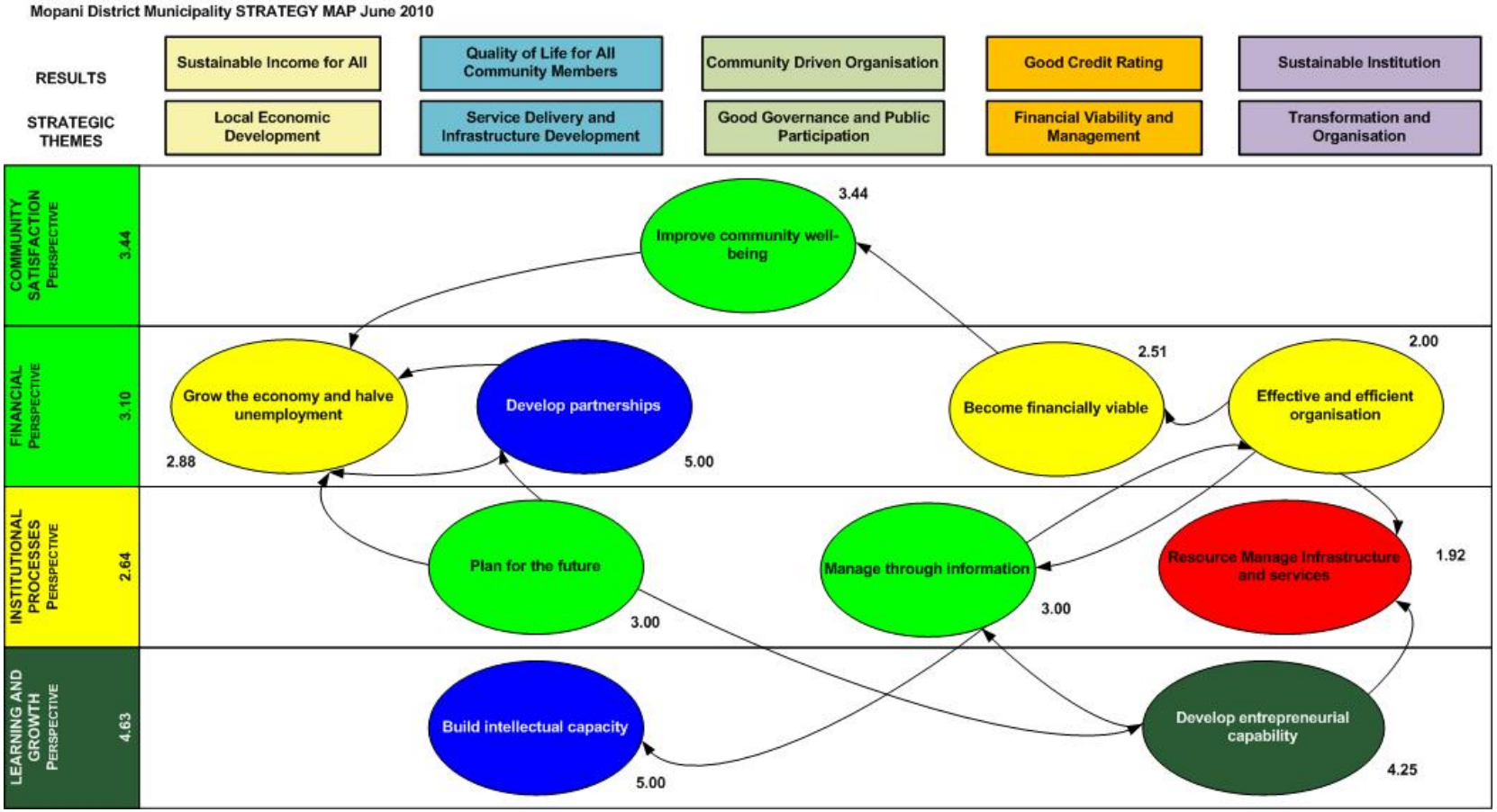
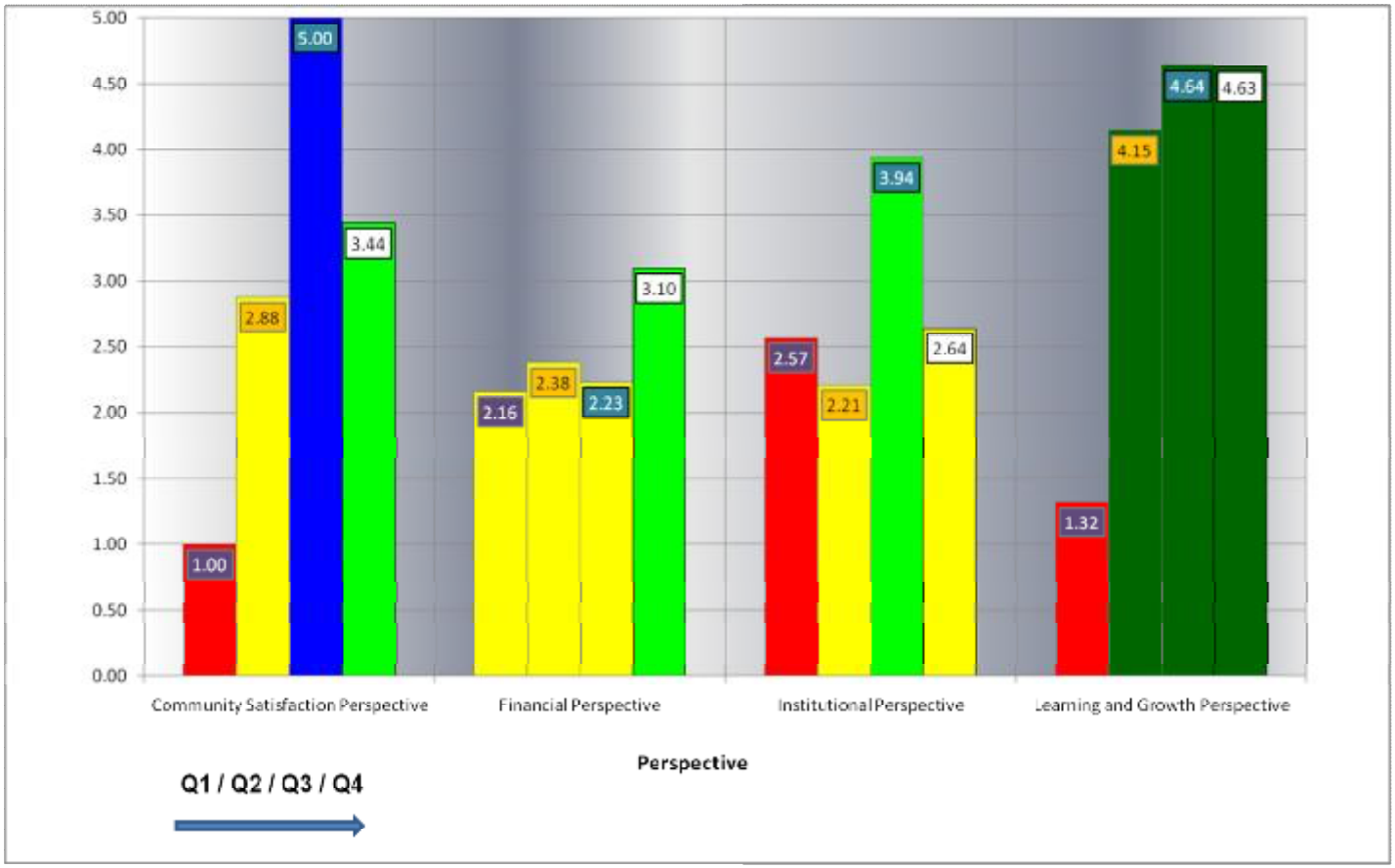


Figure 1: Strategy Map

From a total of ten strategic objectives, six reached target. Two objectives reached the maximum score of five. The objective for Build intellectual capacity over achieved due to more monies being spent on skills development than anticipated. Financial Management is consistently under performing as a result of low Capital budget being spent.

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The following graph represents the performance for the four perspectives per Quarter:



Graph 2: Perspective Performance

The Learning and Growth perspective performed the best due to the good performance in Human Resource Management. Institutional Processes did not reach target due to the low performance of the Water and Sanitation Services Programme.

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5. Statistical information for the Strategic Scorecard

The following table contains statistical information on performance of the Strategic scorecard**.**

Third Quarter:

Total Activities	Activities 0 Weighting	Measurable Activities	Activities Completed	% Activities Completed	Activities Completed Late	Activities Not Completed	% Activities Not Completed	Activities No Information	% Activities No Information	Activities 0 Weighting	% Activities 0 Weighting	Extra Reported	Activities 0% Progress	Activities Admin Notes
19	5	14	8	57.15%	-	6	42.86%	-	0.00%	5	26.32%	1	4	-
Total KPIs	KPIs 0 Weighting	KPIs User defined 0 Weighting	Measureable KPIs	KPIs Target Reached	% KPIs Target Reached	KPIs Under Target	% KPIs Under Target	% KPIs User defined 0 Weighting	Actual Value Required	Actual too far from Target	% Actual too far from Target	Extra Reported		KPI Admin Notes
21	1	2	20	14	70.00%	4	20.00%	10.00%	-	-	0.00%	-		2

Fourth Quarter:

Total Activities	Not applicable this quarter	Measurable Activities	Municipal defined 0 Weighted activities	% Activities User defined 0 Weighting	Activities Completed	% Activities Completed	Activities Not Completed	% Activities Not Completed	Activities Completed Late	Activities with 0% progress	% Activities 0% progress	% Complete required	Extra Reported where N/A this Quarter or 0 weighted	Sysadmin Notes
19	10	9	0	0.00%	8	88.889%	1	11.111%		0	0.00%	1	1	4
Total KPIs	Not Applicable this Quarter	Reporting only	Total KPIs 0 Weighted	Municipal defined 0 Weighting KPIs	Measurable KPIs (Total - Not Applicable and Reporting Only)	% of Total KPIs that are Measureable	KPIs Target Reached	KPIs Under Target	% KPIs Target Reached	% KPIs Under Target	Actual too Far from target >=10 times variance	Actual Values Required	Extra reported where not applicable this Quarter	Sysadmin Notes
21	4	0	4	0	17	80.952%	10	7	58.824%	41.176%	1	0	0	3

Table 5: Statistical Information for Strategic Scorecard

Two strategic projects were suspended after budget adjustment. Only one activity did not reach target (Delegation system implemented and monitored) due to no reporting on progress for this project activity.

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Annual Performance Report 09/10



SDBIP Performance

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V. SDBIP Performance

1. Corporate SDBIP Summary Performance

The Corporate SDBIP scorecard contains the performances of the S57 managers. This can also be referred to as the Top layer of the SDBIP. Below is a summary of the Corporate SDBIP performance that includes the average scores per S57 manager. The overall score achieved is 2.94 at the end of the financial year which is a slight increase from the mid-year's result.

Organisational Performance	Sep 09	Dec 09	Mar 10	Jun 10
	AVG	AVG	AVG	AVG
SDBIP Performance	2.71	2.77	2.94	2.94
Municipal Manager	2.58	2.85	2.81	2.62
Director: Office of the Executive Mayor	1.00	1.00	1.00	2.81
Chief Financial Officer	2.14	2.80	2.53	2.68
Director: Technical Services	3.27	3.33	3.53	2.95
Director: Planning and Development	2.13	2.23	2.22	3.35
Director: Corporate Services	3.11	2.66	2.77	3.09
Director: Community Services	3.04	2.77	3.76	3.07

Table 6: Corporate SDBIP Performance

The following seven summary sheets contain a breakdown of the Top layer SDBIP (Corporate SDBIP) The scores highlight the progress on implementation not only at operational level, but also gives an indication of progress per KPA, objective and programmes for KPs, projects and process implementation.

a) Office of the Municipal Manager

The section received a final score of **2.62 (87%)**. This is a slight decrease from the mid-year performance score of **2.85 (95%)**. Overall the section has performed consistently throughout the year. A breakdown of programme performance by KPA and objective is below:

Office of the Municipal Manager	Sep 09				Dec 09				Mar 10				Jun 10			
	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG
Municipal Manager				2.58				2.85				2.81				2.62
KPA 1: Municipal Transformation and Organisational Development	2.50	1.00		2.50	1.96	4.67		2.88	3.19	3.00		3.27	3.35	5.00		3.93
Plan for the future	1.00	1.00		1.00	1.00	4.67		2.84	2.71	3.00		2.86	2.70	5.00		3.85
Planning and Development	1.00	1.00		1.00	1.00	4.67		2.84	2.71	3.00		2.86	2.70	5.00		3.85
Develop entrepreneurial capability	4.00			4.00	2.92			2.92	3.67			3.67	4.00			4.00

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Office of the Municipal Manager	Sep 09				Dec 09				Mar 10				Jun 10			
	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG
Human Resource Management	4.00			4.00	2.92			2.92	3.67			3.67	4.00			4.00
KPA 2: Basic Service Delivery	3.00	3.00		3.00	3.00	4.13		3.57	3.00			3.00	3.00			3.00
Improve Community well-being	3.00	3.00		3.00	3.00	4.13		3.57	3.00			3.00	3.00			3.00
Disaster Management	3.00	3.00		3.00	3.00	4.13		3.57	3.00			3.00	3.00			3.00
KPA 4: Municipal Financial Viability and Management	3.00			3.00	1.00			1.00	1.00			1.00	1.07			1.07
Become financially viable	3.00			3.00	1.00			1.00	1.00			1.00	1.07			1.07
Budget and Expenditure Management	3.00			3.00	1.00			1.00	1.00			1.00	1.07			1.07
KPA 5: Good Governance and Public Participation	1.80			1.80	3.93			3.93	3.93	5.00		3.97	2.49			2.49
Develop partnerships	1.00			1.00	4.94			4.94	4.85	5.00		4.93	2.00			2.00
Inter-governmental relations	1.00			1.00	4.88			4.88	4.85	5.00		4.93	2.00			2.00
Communication					5.00			5.00								
Effective and efficient organisation	2.60			2.60	2.91			2.91	3.00			3.00	2.97			2.97
Governance and Administration	2.60			2.60	2.91			2.91	3.00			3.00	2.97			2.97

Table 7: SDBIP Performance - Municipal Manager

Overall, 42.86% (3/7) of the programmes reached target. The highest programme score of 4.00 was achieved in Human Resource Management due to the Section 57 Managers all having performance agreements in place and that 33% (2/6) are women. Budget and Expenditure management proved to be the biggest challenge with a 13.91% budget variance reported for the directorate.

Achievements:

- Full compliance to the SDBIP legislative deadlines has been maintained throughout the second half of the year.
- All local municipalities have been supported by the district through capacity building programmes.
- All quarterly departmental performance reports were completed.
- Out of the six Section 57 Managers, two are women which equates to 33%.
- All of the Section 57 Managers have signed performance agreements.
- The Audit Committee is fully functional. Although the quarterly meeting that was scheduled for June did not take place, it has been rescheduled for July.
- During the second quarter, the quarterly Institutional Performance reports were audited by the performance audit committee within three weeks of the end of a quarter.

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- All internal audit programmes have been implemented. Four audits took place in June of which one was finalised. The Auditor General Implementation Plan audit, the Integrated Development Plan and Budget Management audit and the third quarter Performance Management System audit are in progress. Delays have resulted due to late submittal of required information from officials.
- All disaster incidents were responded to within one hour of being reported.
- The 2010 Disaster Management Plan is in development which is also linked to the Provincial Plan. The Disaster Plans for Nkowankowa and Giyani PVA have been developed. In addition operational procedures, response procedures and the Emergency and Contingency Plan have also been developed.
- The quarterly SDBIP reports were drafted and submitted to the Mayoral Committee on a quarterly basis.
- The draft Annual Report was submitted to the Executive Mayor for tabling to Council by the end of January. Following their consideration, this was submitted to the Oversight Committee, the Auditor General and Provincial Treasury. Following receipt of, and the adoption of the Oversight Report, both were made public and submitted to the Provincial legislature in the fourth quarter.
- The SDBIP review for the 2010/2011 financial year was completed and submitted to the Executive Mayor in the fourth quarter.
- The Radio Communication and Information Management System implementation was completed ahead of schedule at the end of November.
- The Vehicle Tracking System for the Disaster Management Center was activated in the first quarter as scheduled.
- The Management Lekgotla was coordinated by the end of February.
- The Disaster Management Framework was developed and submitted to Council for adoption by the end of November.

Challenges:

- No strategic relations (inter-governmental or international) have been initiated and no Memorandums of Understanding have been signed.
- Only 90% of the issues that were raised in the last Auditor General's report have been addressed. The report and the implementation plan are in the process of being audited for compliance with the agreed actions plans. A report will be issued in July.
- The budget variance for the Municipal Manager's office is at 13.91% at the end of the financial year. Out of the allocated budget of R 3,437,021.00, the expenditure was at R 2,959,017.26. This equates to expenditure in the amount of 86.09% of the annual budget.
- Only seven of the targeted twelve monthly departmental reports were produced during the course of the year.

b) Budget and Treasury

The Chief Financial Officer's scorecard that is part of the SDBIP received a score of 2.68 (89%) at the end of the year which is slightly lower than the mid-year score of 2.80 (93%). The programme performance per strategic objective and Key Performance Area (KPA) is as follows:

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Budget & Treasury	Sep 09			Dec 09			Mar 10				Jun 10		
	KPI	PRJ	AVG	KPI	PRJ	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	AVG
CFO			2.14			2.80				2.53			2.68
KPA 2: Basic Service Delivery	1.25		1.25	1.25	3.50	2.57	1.24	2.01		1.95			
Resource manage infrastructure and services for access and mobility	1.25		1.25	1.25	5.00	3.13	1.24	1.50		1.37			
Free Basic Services	1.25		1.25	1.25		1.25	1.24			1.24			
Municipal Assets					5.00	5.00		1.50		1.50			
Improve Community well-being					2.00	2.00		2.52		2.52			
Fire Services					2.00	2.00		2.52		2.52			
KPA 4: Municipal Financial Viability and Management	1.96	3.17	2.40	2.92	2.10	2.73	2.79	2.70		2.84	2.74	2.78	2.79
Become financially viable	1.96	3.17	2.40	2.92	2.10	2.73	2.79	2.70		2.84	2.74	2.78	2.79
Revenue	1.00		1.00	3.22	1.00	2.11	2.33	3.00		2.67	2.89		2.89
Budget and Expenditure Management	2.03	5.00	3.52	2.49		2.49	2.47	3.00		2.74	2.79	4.33	3.56
Supply chain management	1.12	3.00	2.06	2.88	3.20	3.04	2.48	2.00		2.24	2.03	1.00	1.52
Asset Management	2.00	1.50	1.75	2.34		2.34	3.00	2.80		2.90	3.00	3.00	3.00
Financial Reporting and Monitoring	3.67		3.67	3.67		3.67	3.67			3.67	3.00		3.00
KPA 5: Good Governance and Public Participation	1.50	1.00	1.25	3.00	3.20	3.10	3.00	3.00		3.00	1.50	3.00	2.25
Effective and efficient organisation	1.50	1.00	1.25	3.00	3.20	3.10	3.00	3.00		3.00	1.50	3.00	2.25
Governance and Administration	1.50	1.00	1.25	3.00	3.20	3.10	3.00	3.00		3.00	1.50	3.00	2.25
KPA 1: Municipal Transformation and Organisational Development		3.67	3.67					2.33		2.33		3.00	3.00
Manage through information		3.67	3.67					2.33		2.33		3.00	3.00
Information management, Research and development		3.67	3.67					2.33		2.33		3.00	3.00

Table 8: CFO SDBIP Performance

The Municipal Assets and Fire Programmes were not applicable for reporting during the final quarter. The free basic services programme was not applicable after budget adjustment and therefore no score was assigned to the key performance area for basic service delivery in the fourth quarter. The Municipal Transformation and Organisational Development key performance area had the highest score achieving target in the programme for Information management, research and development. Six KPIs were attributed with a 0 weighting while 26 (26/46) reached target. Five from the seven activities applicable for reporting in the fourth quarter reached target while another activity was attributed with a 0 weighting.

Achievements:

The following contributed to the performance:

- A total of five percent (5.3%) more revenue has been collected than anticipated (R 620,679,195.00 / R 589,418,000.00). This equates to an additional R 3,261,195 more in collections than planned.
- All of the Municipal Systems Improvement Grant (MSIG) for the current financial year has been spent. Almost 70% of the grant has been spent in the final quarter with 30.17% spent up until the third quarter. The funds were used to pay for the services of the newly appointed service provider for the GRAP[7] conversion during the final quarter.

[7] Generally Recognised Accounting Practice (GRAP)

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- The General Expenditure of 26% was consistently lower than the 37% target set for the year. The total general expenditure was R 61,109,380.63 and operating expenses amounted to R 350,258,160.35 for the financial year .This resulted in a saving of 11% against what was planned.
- Almost no payment errors occurred during the financial year. There was a payment error in the amount of R 4,330.87 during December 2009 out of a total of R 59,940,320.38 in salary expenses. This gives a minimal error rate of only 0.0072% for the financial year.
- All claims were submitted to insurance companies within 30 days of the incident occurring.
- No variance from the asset register occurred and there was 100% GRAP compliance to the register.
- All necessary cash flow and financial reports were submitted to council and Treasuries on time.
- The average number of days between system close, month end and the supply of reconciled financial information for reporting remained at five days as per the annual target. The only challenge occurred in the final month of the financial year due to year end.
- The Supply Chain Management database was upgraded by the end of September and service providers were invited to register.

Challenges:

- The collection of revenue for fire services was below target with R 11,162.00 being collected against the planned R 15,000.00. Some improvement has been made as only R 10,982.00 could be collected during the previous financial year.
- Only 62% of the capital budget has been spent during the financial year. The low expenditure was due to the majority of service providers being appointed late in the year. Only R 166,029,251.85 was spent against the planned expenditure of R 265,739,822.03. The expenditure is considerably lower than the R 220,270,259.00 spent during the previous financial year. An improvement will be seen once the supply chain unit is fully capacitated.
- Only 26.78% of tenders were adjudicated within 30 days of closure of tender. The supply chain process is to be accelerated by ensuring that the unit is fully capacitated.
- Only 47.02% of contracts were awarded to BEE, Youth, women and disabled, even though the target of 100% is unrealistic.
- Only two of the three planned financial policies have been developed. This includes the policies for Information Technology (IT) and Asset Management.
- An amount of R 401,697.07 was spent on printing and copying for all departments against a budgeted amount of only R 6,750.00 during the third quarter. No amount was supplied for the fourth quarter.
- The unbundling of the 05-06 asset register was not completed by the end of June as no advertisement had been placed for an appropriate service provider to conduct the project.
- No progress was provided on the maintaining the register on BBBEE scorecards and quarterly reporting to Council, although it was reported during mid-year that this process was being implemented.

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c) Technical Services

This part of the SDBIP achieved just below target at the end of the financial year with a score of 2.95 (98%). All other quarters received on target scores. The slightly lower performance is due to more programmes being reported on during the last quarter of the financial year.

Technical Services	Sep 09				Dec 09				Mar 10				Jun 10			
	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG
Director: Technical Services				3.27				3.33				3.53				2.95
KPA 2: Basic Service Delivery	3.61	4.10		4.08	3.89	3.56		3.53	3.89	4.09		4.05	3.28	3.47		3.42
Resource manage infrastructure and services for access and mobility	3.61	3.87		3.82	3.89	3.67		3.61	3.89	4.17		4.09	3.28	3.94		3.83
Water and Sanitation Services	2.99	3.61		3.30	3.68	4.08		3.88	3.68	4.09		3.89	3.66	3.83		3.75
Energy	2.83	3.67		3.25	3.00	4.55		3.78	3.00	4.55		3.78	3.00	3.67		3.34
Project Management	5.00	4.33		4.67	5.00	4.00		4.50	5.00	4.33		4.67	3.17	4.11		3.64
Maintenance and upgrading of municipal assets		3.19		3.19		3.35		3.35		3.89		3.89		3.78		3.78
Thusong Centres		4.33		4.33		3.00		3.00		4.33		4.33		3.00		3.00
Municipal Assets		4.33		4.33		3.25		3.25		3.25		3.25		5.00		5.00
Recreation Facilities		3.67		3.67		2.90		2.90		4.33		4.33		3.89		3.89
Roads and transport		3.79		3.79		4.20		4.20		4.61		4.61		4.25		4.25
Improve Community well-being		4.33		4.33		3.44		3.44		4.00		4.00		3.00		3.00
Fire Services		4.33		4.33		3.44		3.44		4.00		4.00		3.00		3.00
KPA 4: Municipal Financial Viability and Management	1.41			1.41	1.46			1.46	1.54			1.54	1.80			1.80
Become financially viable	1.41			1.41	1.46			1.46	1.54			1.54	1.80			1.80
Budget and Expenditure Management	1.41			1.41	1.46			1.46	1.54			1.54	1.80			1.80
KPA 5: Good Governance and Public Participation		4.33		4.33		5.00		5.00		5.00		5.00	2.91	4.33		3.62
Develop partnerships													2.91			2.91
Communication													2.91			2.91
Effective and efficient organisation		4.33		4.33		5.00		5.00		5.00		5.00		4.33		4.33
Governance and Administration		4.33		4.33		5.00		5.00		5.00		5.00		4.33		4.33

Table 9: Technical Services SDBIP Performance

Technical Services SDBIP showed overall consistency in implementing its projects and KPIs from the previous quarter. The best performance was achieved in the "Municipal Assets" programme while the worst was in the "Budget and Expenditure Management" programme.

Achievements:

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The following contributed to the performance:

- The total number of households served with basic sanitation is 202991 against a targeted 161572 for the financial year. This equates to 126% of target.
- All infrastructure projects were EPWP (15 projects).
- The district energy forums meetings were held on a monthly basis and reports supplied with interventions in all energy issues.
- Operation and maintenance meetings were held with Satellite managers wherein progress was discussed and interventions supplied on challenges.
- Satellite managers were responsible for monitoring all the infrastructure damage, vandalism and reporting to the municipality relating to water infrastructure maintenance. Together with technicians they monitored the repairs made by service providers.
- Project planning on the UPGRADING OF SENWAMOKGOPE SEWAGE PLANT was completed. Awaiting the approval of the Right of Duty (ROD).
- The State of readiness as well as the project implementation plans were developed and made available for the reporting on the Municipal Infrastructure Grant (MIG).
- The KWGEETSI-TOURS ACCESS ROAD is completed.
- Project planning for the LENYENYE STADIUM was completed. The budget provided for was not adequate to kick start the project during the current financial year.
- Planning for the MABULANE TO LENOKWE BRIDGE and D1329 ROAD (NEAR ROBOTHATHA) BRIDGE projects was completed. Construction budget to be proposed for 2010/11 financial year.
- Planning for the THABINA TO MAAKE ROAD and D1331 MOTHOBEKI MOSHAKGA ROAD projects were completed. A construction budget is to be proposed for 2010/11 financial year.
- The METZ BISMARK ROAD project has been completed.
- The MOPANI RURAL HOUSEHOLD SANITATION project has been completed.
- The SEKGOSESE GROUNDWATER DEVELOPMENT SCHEME project has been completed.
- The transport forum meetings were held monthly and the transport issues were discussed.
- The contractor for the NAMAKGALE SEWAGE WORKS REHABILITATION project has just been appointed. Implementation to commence during the 2010/11 financial year.
- The project progress for the BOYELANG WATER SUPPLY & RETICULATION project to erect a 400 kl storage tank is at 70%. The project was delayed due to the late approval of the altered scope by the local municipality.
- The tender for the THABINA WATER RETICULATION project has closed. Supply Chain Management (SCM) to fast track the appointment of the consultant.
- The project for WATER RETICULATION TO VILLAGES in Greater Giyani Municipality has been practically completed and the contractor is busy with the snag list.

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- The completion of the new package plant for the LENYENYE SEWAGE WORKS (PLANT AND OUTFALL) project is at 22% completion. The contractor is busy with the bulk excavations and rock fill.
- The following projects were on schedule with the planning phase being completed:
 - HOEDSPRUIT BULK WATER SUPPLY
 - HOEDSPRUIT SEWAGE PLANT
 - KAMPERSRUS BULK WATER SUPPLY
 - KAMPERSRUS SEWAGE PLANT
 - JOPIE MAWA BULK WATER

Challenges:

The Budget and Expenditure programme faced the biggest challenge receiving below target scores during the financial year. This led to the financial viability KPA being under target for the whole of the financial year and was mainly responsible for the just below target score for the Director. Some other contributing factors to the below target score were:

- A total of 60% of Roads projects were finalised within time, budget and quality. Three (3) road projects were completed (Makhushane to Namakgale road, Mohlaba Road and Maseke Road) and the Department also realised the completion of Kgwetsi Road and the overdue Modjadji Mavele Road.
- A proper survey on customer satisfaction has not been conducted, however the department continued to meet customer needs on a daily basis.
- The expenditure for the Municipal Infrastructure Grant (MIG) was at 84% (R 199,427,272.29 against a target of R 238,810,668). The under expenditure was due to the late appointment of service providers and delays in approval of the TR for Kgapane Waste Water Treatment works. Alignment of MDM budget with the MIG budget should be done to allow development of a proper implementation plan.
- A total of 65% (R 170,254,777.30) of the total capital budget allocated for capital projects was spent. This was against a target of R 259,972,085. This was due to the late appointment of service providers
- A total of 84% (R 129,481,878.93) of the capital budget for basic water and sanitation was spent. The target was set at R 153,922,405. The under expenditure was due to the late appointment of service providers.
- A total of 64% (R 27,155,998.92) of the Capital budget allocated to Roads was spent. The target was set at R 42,500,000. Proper alignment of budget with projects activities need to be done in the future.
- The % budget variance for the directorate carried a 0 weighting and was not reported on as awaiting the financial results.

d) Planning and Development

This section of the SDBIP received a final score of 3.35(112%). This is an improvement from the mid-year performance score of 2.23 (74%). A breakdown of programme performance by KPA and objective is below:

Planning and Development	Sep 09	Dec 09	Mar 10	Jun 10

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	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG
Director: Planning and Development				2.13				2.23				2.22				3.35
KPA 1: Municipal Transformation and Organisational Development	1.50	2.10		1.80	4.85	1.00		2.93	2.82	2.00		2.41	3.50	5.00		4.25
Plan for the future	1.00	1.20		1.10	5.00	1.00		3.00	2.00	1.00		1.50	4.00	5.00		4.50
Planning and Development	1.00	1.20		1.10	5.00	1.00		3.00	2.00	1.00		1.50	4.00	5.00		4.50
Manage through information	2.00	3.00		2.50	4.70	1.00		2.85	3.63	3.00		3.32	3.00	5.00		4.00
Information management, Research and development	2.00	3.00		2.50	4.70	1.00		2.85	3.63	3.00		3.32	3.00	5.00		4.00
KPA 3: Local Economic Development	2.78	2.40		2.59	2.00	3.16		2.58	3.00	3.51		3.26	3.52	4.05		3.79
Grow the economy and halve unemployment	2.78	2.40		2.59	2.00	3.16		2.58	3.00	3.51		3.26	3.52	4.05		3.79
LED	2.78	2.40		2.59	2.00	3.16		2.58	3.00	3.51		3.26	3.52	4.05		3.79
KPA 4: Municipal Financial Viability and Management	2.00			2.00	1.17			1.17	1.00			1.00	2.00			2.00
Become financially viable	2.00			2.00	1.17			1.17	1.00			1.00	2.00			2.00
Budget and Expenditure Management	2.00			2.00	1.17			1.17	1.00			1.00	2.00			2.00

Table 10: Planning and Development SDBIP Performance

Overall, 75% (3/4) of the programmes reached target for this department. The highest programme score of 4.50 was achieved in Planning and Development due to the Spatial Planners Forum being fully functionality and the four planned meetings having taken place. Budget and Expenditure management proved to be the biggest challenge with a 63.60% budget variance reported for the directorate and under expenditure of the allocated capital budget.

Achievements:

- The Spatial Development Framework (Integrated Development Plan) links 100% to the Provincial Growth and Development Strategy (PGDS). This is due to the involvement of the relevant stakeholders during the SDF review process.
- The Spatial Planners Forum is fully functional and the four planned meetings took place during the course of the year.
- The Geographical Information System (GIS) implementation of the action plan has remained on target throughout the year. All five local municipalities were visited and user requirements were collated for the analysis report.
- The three planned meetings during the year for the GISSA Forum were attended.
- The implementation of the GIS establishment programme is 100% complete. The user requirements analysis report was developed based on information gathered at the five local municipalities and GIS data has been supplied to the local municipalities.
- A total of 70% of the ten District Growth and Development Summit anchor projects were completed by the end of the year.
- The Local Economic Development (LED) Forum has remained fully functional throughout the year.

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- All the planned meetings for the Fresh Produce Market Project Steering Committee (PSC) were held. The project was completed in February 2010.
- The project expenditure fully correlated (100%) with the project progress by the end of the financial year. This was a major achievement in the fourth quarter as in the third quarter correlation of only 30% was reported.
- The project for the establishment of a GIS unit is complete. The Terms of Reference have been developed for the Integrated Spatial Management Information System. Data has been captured by the Department of Local Government and Housing (DLGH) and Mopani District Municipality has started. All of the local municipalities have been visited and the available GIS data has been distributed.
- The project for the management of the Moshupatsela Orchard is complete. Required equipment was purchased for the rehabilitation of the farm. Four Project Steering Committee (PSC) meetings were held throughout the year, and the project progress was reported to the Management Committee (MANCO) on a monthly basis and the Directorate on a weekly basis.
- The fresh produce market project is complete. The Market Study conducted by National Treasury was competed in February. The Riboni Consortium has also completed the scoping report for the Environmental Impact Assessment (EIA).
- The Alternative Energy Study has been completed and has now been submitted to Technical Services for further processing.
- All the quarterly Business Forum meetings were held during the course of the year.
- The Project Steering Committee meetings were held on a quarterly basis as scheduled for the Moshupatsela project.

Challenges:

- Only 5.87% of the capital budget for Moshupatse was actually spent. This is due to the late appointment of the Service Provider. Intervention from the Management Committee (MANCO) is needed to expedite the Supply Chain Management process.
- There is a 63.60% budget variance reported at the end of the year. This equated to a total expenditure of R 2,345,369.26 out of the total budget of R 6,442,889.00.
- Due to the service providers only being appointed in May, the Feedlot Value chain implementation, the incorporation of the Airport function into the District Municipality and the concept document plan for the Development Agency projects have been delayed. The projects are expected to be re-budgeted for in the 2010/2011 financial year.
- The Bee Keeping project is still awaiting approval on the quotation that was submitted to Supply Chain Management on the 29th of September 2009. To date no approval has been granted. Intervention is needed from the Management Committee (MANCO).

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e) Corporate Services

This section of the SDBIP received a score of 3.09 for the fourth quarter, which was an increase from the 2.69 achieved in the third quarter. The best performance for the financial year was in the first quarter where a score of 3.11 was achieved.

Corporate Services	Sep 09				Dec 09				Mar 10				Jun 10			
	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG
Director: Corporate Services	3.24	3.25		3.11	2.57	3.74		2.66	2.67	3.92		2.69	3.05	3.94		3.09
KPA 1: Municipal Transformation and Organisational Development	2.75	3.88		3.32	2.99	4.06		3.53	2.30	4.40		3.36	3.37	3.85		3.61
Build Intellectual Capacity	2.67	3.90		3.29	3.00	4.00		3.50	1.40	4.15		2.78	2.75	3.30		3.03
Capacity building and Training (HRD)	2.67	3.90		3.29	3.00	4.00		3.50	1.40	4.15		2.78	2.75	3.30		3.03
Develop entrepreneurial capability	2.83	3.86		3.35	2.97	4.12		3.55	3.20	4.65		3.93	3.98	4.39		4.19
Human Resource Management	2.83	3.86		3.35	2.97	4.12		3.55	3.20	4.65		3.93	3.98	4.39		4.19
KPA 4: Municipal Financial Viability and Management	3.00			3.00	1.00			1.00	1.00			1.00	1.00			1.00
Become financially viable	3.00			3.00	1.00			1.00	1.00			1.00	1.00			1.00
Budget and Expenditure Management	3.00			3.00	1.00			1.00	1.00			1.00	1.00			1.00
KPA 5: Good Governance and Public Participation	3.97	2.62		3.01	3.72	3.42		3.44	4.70	3.44		3.70	4.77	4.03		4.65
Effective and efficient organisation	3.97	2.44		3.21	3.72	3.63		3.68	4.70	3.67		4.19	4.54	4.03		4.29
Governance and Administration	3.97	2.44		3.21	3.72	3.63		3.68	4.70	3.67		4.19	4.54	4.03		4.29
Develop partnerships		2.80		2.80		3.20		3.20		3.20		3.20	5.00			5.00
Communication		2.80		2.80		3.20		3.20		3.20		3.20	5.00			5.00

Table 11: Corporate Services SDBIP Performance

Achievements:

The following contributed to the performance:

- 90% of staff members have received adequate Occupational Health and Safety training against an annual target of 10%.
- 90% of staff members have been trained in first aid against an annual target of 10%.
- No downtime was reported for internet services throughout the financial year, except for the first quarter that reported 95% uptime against a targeted 80%.

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- The Labour Forum has been fully functional throughout the financial year.
- All job descriptions for new posts have continually been in place throughout the financial year and have been accessed by SALGA.
- All mail received has been processed on a daily basis throughout the financial year.
- The draft Employment Equity Plan has been forwarded to council for approval.
- Only 1 of the 7 S57 management positions is still vacant.
- The evaluation and specification activities have been conducted for the Employee Assistance Programme. The appointment of a service provider now needs to be accelerated.
- The beneficiaries of the Long Service Recognition programme are being monitored on a monthly basis throughout the financial year.
- A service provider has been appointed to review and develop the Competency framework.

Challenges:

- No information was supplied for the Budget and Expenditure programme. This was also the case for the second and third quarters as financial figures were not available at time of printing this report.
- Only 49% of staff members are women against a target of 50%. This equates to 83 out of the total 168 staff members.
- Only 9.5% of the training budget has been spent. This is due to the late appointment of the service providers.

f) Community Services

The section of the SDBIP received a final score of 3.07(102%). This is an improvement from the mid-year performance score of 2.77 (92%). A breakdown of programme performance by KPA and objective is below:

Community Services	Sep 09				Dec 09				Mar 10				Jun 10			
	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG
ED: Com Serv	3.39	2.54		3.04	2.97	3.41		2.77	3.83	3.91		3.76	2.98	4.97		3.07
KPA 2: Basic Service Delivery	4.16	4.08		4.11	4.28	4.07		4.12	4.47	3.91		4.24	4.24	4.97		4.53
Improve Community well-being	3.32	3.15		3.22	3.55	3.70		3.52	3.94	4.14		4.13	3.81	4.94		4.22
Environmental Health and Waste Management	2.56	4.15		3.36	3.00	3.00		3.00	3.35	4.60		3.98	2.79	5.00		3.90
Health Services: Community Health and Social Development Services	4.60	3.88		4.24	4.30	4.48		4.39	4.26	4.00		4.13	4.15	5.00		4.58
Fire Services	3.03	2.67		2.85	3.33			3.33	3.04	5.00		4.02	3.32			3.32
Safety and Security	3.00			3.00	3.00			3.00	5.00			5.00	5.00			5.00
Sport, Arts and Culture	3.40	1.88		2.64	4.14	3.63		3.89	4.03	2.96		3.50	3.81	4.83		4.32
Resource manage infrastructure and services	5.00	5.00		5.00	5.00	4.43		4.72	5.00	3.67		4.34	4.67	5.00		4.84

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Community Services	Sep 09				Dec 09				Mar 10				Jun 10			
	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG
for access and mobility																
Housing	5.00	5.00		5.00	5.00	4.43		4.72	5.00	3.67		4.34	4.67	5.00		4.84
KPA 4: Municipal Financial Viability and Management	3.00			3.00	1.00			1.00	3.00			3.00	1.00			1.00
Become financially viable	3.00			3.00	1.00			1.00	3.00			3.00	1.00			1.00
Budget and Expenditure Management	3.00			3.00	1.00			1.00	3.00			3.00	1.00			1.00
KPA 5: Good Governance and Public Participation	3.00	1.00		2.00	3.63	2.75		3.19	4.03			4.03	3.69			3.69
Develop partnerships		1.00		1.00		2.75		2.75					3.00			3.00
Communication													3.00			3.00
Public Participation		1.00		1.00		2.75		2.75								
Effective and efficient organisation	3.00			3.00	3.63			3.63	4.03			4.03	4.37			4.37
Governance and Administration	3.00			3.00	3.63			3.63	4.03			4.03	4.37			4.37

Table 12: Community Services SDBIP Performance

Overall, 80% (8/10) of programmes reached target for this department. The highest programme score of 5.00 was achieved in Safety and Security due to 13 district safety and security Forum meetings been held against a target of four for the financial year. Budget and Expenditure management proved to be the biggest challenge with a 59% budget variance reported for the directorate.

Achievements:

- All of the 231 reported cases of water-borne diseases were investigated by Environmental Health Practitioners (EHPs) within two days from July 2009 to June 2010.
- All of the 110 water samples collected for analysis from water treatment works in the Local Municipalities complied with standards.
- There was no community members reported to have been affected by violation of drinking water from July 2009 to June 2010; although there are certain sections of the community who are not getting water, e.g. Dzumeri Local Area, Julesburg Local Area and Giyani Local Area; hence resorting to other means of supply such as raw river water.
- From the 2198 food outlets that were monitored in all local municipalities, 96% complied with standards against a target of 90%. This was an increase from the 89.5% compliance level achieved in 2008/2009.
- A total of 34 cases of food poisoning were investigated from July 2009 to June 2010. Health education is being conducted for the general public on a continuous basis.
- A total of 17 HIV/AIDS ARV sites were monitored against the target of eight for the financial year. These included four new ARV sites at Greater Giyani Municipality (Basani and Kremetart Clinic) and at Greater Tzaneen Municipality (Julesburg and

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Carlotta clinic). They were assessed for accreditation on the 7th and 12th of April 2010 and passed the assessment.

- A total of 14 Non-Governmental Organisations (NGOs) were supported and monitored from July to June 2010 against a target of ten. HOPE, Bokamoso and Ramutshinyandi youth Development were supported during the Candle Light memorial and HCT preparatory meetings held on 4, 8 and 10 June 2010.
- The total number of health awareness campaigns held from July 2009 to June 2010 is 11 against a target of eight. The Polio and H1N1 campaign is continuing targeting children from 0-15 years of age.
- A significant increase in participation of community members in arts and culture initiatives took place. In 2009, participation in arts and culture activities was 59% while in 2010 it is almost at 75%.
- Double the planned housing beneficiaries' workshops (8/4) took place during the year. The latest workshop was held at Ba-Phalaborwa on 28 June 2010.
- A total of 1235 people received training in the use of Fire Extinguishing Equipment from July 2009 to June 2010 which is three times more than the set target of 360.
- Although it was reported that 25% of people were affected by violation of drinking water during the first quarter, none of the population in the district was affected for the remainder of the year.
- 100% of emergency incidents were arrived at within 60 minutes from dispatch throughout the financial year. This includes stabilising the patients and transporting them to the closest hospital.
- It is an assumption that our communities are satisfied with the services of the directorate as there were no formal complaints received. No formal survey was done by the institution.
- It must be noted that "Public Participation" was reported to be completed by the end of the financial year with the decision having been taken to establish a District Education Forum.

Challenges:

- The budget variance for the Community Services Directorate is reported to be at 58.64% as per the Budget and Treasury Report.
- There are only 32 Environmental Health practitioners available to service the entire District. The requirement as per the National Standards of South Africa is a 1:15 ratio. This will equate to 81 required to service the area.
- The HIV/AIDS prevalence rate stands at 25.2% against a target of 23.80% as reported during the previous financial year.
- Of the targeted five local municipalities, only three have licensed landfill sites. Greater Letaba and Greater Giyani Municipalities dumping sites are still in the process of development. A service provider has been appointed and on site.

g) Director: Office of the Executive Mayor

This section of the SDBIP received a final score of 2.81 (94%) at the end of the financial year. The overall performance for the previous quarters could not be properly assessed, as no information was provided which resulted in scores of 1.00 being applied. A breakdown of programme performance by Key Performance Area (KPA) and objective is below:

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Director: Office of the Executive Mayor	Sep 09				Dec 09				Mar 10				Jun 10			
	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG	KPI	PRJ	PRC	AVG
Director: Office of the Executive Mayor				1.00				1.00				1.00				2.81
KPA 2: Basic Service Delivery	1.00	1.00		1.00	1.00	1.00		1.00	1.00	1.00		1.00	1.00	3.81		3.48
Improve Community well-being	1.00	1.00		1.00	1.00	1.00		1.00	1.00	1.00		1.00	1.00	3.81		3.48
Youth Development	1.00	1.00		1.00	1.00	1.00		1.00	1.00	1.00		1.00		3.44		3.44
Gender Development	1.00	1.00		1.00	1.00	1.00		1.00	1.00	1.00		1.00	1.00	3.00		2.00
Disability Development	1.00	1.00		1.00	1.00	1.00		1.00	1.00	1.00		1.00				
Elders Development		1.00		1.00		1.00		1.00		1.00		1.00		5.00		5.00
KPA 5: Good Governance and Public Participation	1.00	1.00		1.00	1.00	1.00		1.00	1.00	1.00		1.00	3.34	2.09		2.13
Develop partnerships	1.00	1.00		1.00	1.00	1.00		1.00	1.00	1.00		1.00	3.34	3.17		3.25
Inter-governmental relations	1.00	1.00		1.00	1.00	1.00		1.00	1.00	1.00		1.00	3.00	3.00		3.00
Public Participation		1.00		1.00		1.00		1.00		1.00		1.00				
Communication	1.00	1.00		1.00	1.00	1.00		1.00	1.00	1.00		1.00	3.67	3.33		3.50
Effective and efficient organisation		1.00		1.00		1.00		1.00		1.00		1.00		1.00		1.00
Governance and Administration		1.00		1.00		1.00		1.00		1.00		1.00		1.00		1.00

Table 13: Summary Performance – Director: Office of the Executive Mayor

Overall, 66.67% (4/6) of programmes reached target for this department. The highest programme score of 5.00 was achieved in Elders Development due to the performance of the Youth Month and Youth Council projects. Governance and Administration proved to be the biggest challenge due to the performance of the Anti-Corruption Forum project as no meetings took place.

Achievements:

The following KPIs and activities contributed to the overall performance levels achieved:

- All (100%) of media statements were submitted to the media houses within five days prior to an event taking place against the annual target of 60%. Ten statements were released in the fourth quarter.
- All (100%) of the Thusong Centers were utilised by the municipality for the dissemination of information in the district, against the expected 40% for the year.

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- The Youth Month programme was implemented and a Youth Extravaganza was held in Greater Letaba Municipality.
- The quarterly Gender Forum meeting was held. Notification was sent out two weeks prior to the meeting taking place. The proceedings were recorded and actions were circulated within one week following the meeting.
- The quarterly District Disability Forum meeting was coordinated. Notice was given to the relevant stakeholders two weeks prior to the meeting taking place. The proceedings were recorded and the action plan was circulated.
- The quarterly Men's Forum meeting was coordinated. Notification was sent out two weeks prior to the meeting taking place. The proceedings were recorded and the action plans were circulated within one week following the meeting.
- The quarterly Council for the Aged meeting was coordinated. Notification was sent out two weeks prior to the meeting taking place. The proceedings were recorded and the action plans were circulated within one week following the meeting.
- The quarterly District Mayors Forum meeting was coordinated. Minutes were compiled and the progress of resolutions was monitored. Notification was sent out two weeks prior to the meeting taking place with the Agenda. Minutes were taken and distributed within one week following the meeting.
- Information was collected for the internal newsletter and it has been written. It will be distributed to all of the identified role players in the district electronically.
- The website was updated on a monthly basis.
- Three notices were received to be published in the media.
- All speeches were written for the Executive Mayors keynote addresses.

Challenges:

The following challenges were experienced:

- The quarterly Fraud and Anti-Corruption Forum meeting did not meet as planned. It was noted that the calendar will need to be adhered to in the future.
- The quarterly District Communicators Forum meeting did not take place. A meeting will be coordinated in the first quarter of the 2010/2011 financial year.
- The External newsletter was not published. Information has been collected and a service provider has been appointed for the design, layout and printing.
- The quarterly meeting for the House of Traditional Leaders did not take place. It was recommended that a Memorandum of Understanding (MOU) be signed between Mopani District Municipality and the House of Traditional Leaders.
- The Institutional Mainstreaming assessment was not conducted due to internal re-engineering processes.
- The quarterly South African Women in Dialogue (SAWID) meeting did not take place due to transport problems experienced by the participants. It was recommended that the municipality should develop a transport policy that addresses the travelling needs of stakeholders.
- The quarterly Children's Rights Advisory Council meeting did not take place due to poor coordination.

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2. Lower SDBIP Summary Performance

The Departmental SDBIP scorecard contains the performances of the Lower SDBIP and that of the Director. The following table provides a summary of the Top and Lower layer of the SDBIP combined per department.

Organisational Performance (Lower SDBIP Departmental)	Sep 09	Dec 09	Mar 10	Jun 10
	AVG	AVG	AVG	AVG
Overall	2.44	2.70	2.82	3.21
Office of the Municipal Manager	2.98	2.86	3.29	2.89
Director: Office of the Executive Mayor	1.00	1.00	1.00	3.14
Budget & Treasury	2.57	2.59	2.66	2.97
Technical Services	3.30	3.50	3.61	3.09
Planning and Development	1.97	2.72	2.62	3.60
Corporate Services	2.37	2.89	2.95	3.23
Community Services	2.87	3.32	3.62	3.53

Table 14: Overall Departmental (LSDBIP) Performance

An increase in performance has been achieved each quarter over the previous quarter's results except for the final quarter. The Planning and Development Department has seen the biggest increase year to date and achieved the highest score for the third quarter. The office of the Executive Mayor only participated from the fourth quarter.

The summary of the Departmental SDBIP performance that consists of the average scores of the Top level SDBIP as well as the Lower level SDBIP can be found in Addendum B of the separate Addendums document.

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3. Expenditure

The information regarding expenditure on projects per Vote was not available at time of printing.

VOTE NUMBER	VOTE	CAPTIAL ITEMS	PLANNED START DATE	PLANNED COMPLETION DATE	Sep/09	Dec/09	Mar/10	Jun/10	CAPITAL BUDGET 2009/2010	% Expenditure
020	Finance	Computers	01-Jul-09	16-Dec-09		250 000	250 000	379 312	250 000	151.7
020	Finance	Furniture	01-Jul-09	30-Sep-09	350 000	350 000	350 000	-	350 000	0.00
020	Finance	Printers	01-Jul-09	16-Dec-09		100 000	100 000	-	100 000	0.00
TOTAL FOR FINANCE					350 000	700 000	700 000	379 312	700 000	54.19
035	LED	Moshupatsela programme	01-Jul-09	30-Jun-09	500 000	1 000 000	1 500 00	-	2 000 000	0.00
035	LED	GGNRDP	01-Jul-09	31-Mar-09		200 000	200 000	-	200 000	0.00
035	LED	Baleni Fencing	01-Jul-09	30-Jun-09			300 000	-	300 000	0.00
TOTAL FOR LED					500 000	1 200 000	2 000 000	-	2 500 000	0.00
050	Technical	Extension of Mopani office building	01-Jul-09	30-Jun-09	15 488 480	42 919 350	46 960 418	3 184 832	46 960 418	6.78
050	Technical	Kgapane stadium	01-Jul-09	30-Jun-09	635 010	1 800 134	2 000 000	124 639	2 000 000	6.23
050	Technical	Lenyenye stadium	01-Jul-09	30-Jun-09	2 000 000	2 000 000	2 000 000	1 754 346	2 000 000	87.72
050	Technical	Maruleng Fire station Phase II (Tower, Storerooms and Sleeping Quarters)	01-Jul-09	30-Jun-09	2 633 557	3 818 658	4 389 262	2 079 954	4 389 262	47.39
050	Technical	Nwamitwa MPCC (Thusong Centre)	01-Jul-09	30-Jun-09	1 200 000	2 400 000	4 000 000	1 234 807	4 000 000	30.87
050	Technical	Lerentjeng Sports Centre	01-Jul-09	30-Jun-09	840 000	1 200 000	1 200 000	572 389	1 200 000	47.70
TOTAL FOR TECHNICAL					16 328 480	44 119 350	60 549 680	8 950 967	60 549 680	14.78
055	Water and Sanitation	Mopani rural household Sanitation	01-Jul-09	31-Mar-10	24 500 000	36 500 000	45000 000	37766 655	45 000 000	83.93
055	Water and Sanitation	Ritavi RWS(Upgrading and exit to existing plant, weir and addition pump station)	01-Jul-09	30-Jun-10	2 607 081	5 000 000	5 000 000	-	5 000 000	0.00
055	Water and Sanitation	Giyani system N(Mapuve and bulk main supply main to Siyandhani)	01-Jul-09	30-Jun-10	2 540 351	3 000 000	3 000 000	8 283 735	3 000 000	276.1
055	Water and Sanitation	Sekgosese groundwater development	01-Jul-09	30-Jun-10	2 530 000	5 000 000	5 500 000	6 153 548	5 500 000	111.8

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VOTE NUMBER	VOTE	CAPTIAL ITEMS	PLANNED START DATE	PLANNED COMPLETION DATE	Sep/09	Dec/09	Mar/10	Jun/10	CAPITAL BUDGET 2009/2010	% Expenditure
		scheme								
055	Water and Sanitation	Nkambako RWS additional pumpstation	01-Jul-09	30-Jun-10	455 000	850 000	850 000	1 098 495	850 000	129.2
055	Water and Sanitation	Namakgale sewage works rehabilitation	01-Jul-09	30-Jun-10	2 390 000	6 660 000	8 794 000	978 706	8 794 000	11.13
055	Water and Sanitation	Boyelang Water Supply & Reticulation	01-Jul-09	30-Jun-10	3 390 000	5 800 000	6 200 000	4 440 251	6 200 000	71.62
055	Water and Sanitation	Thabina water reticulation	01-Jul-09	30-Jun-10	700 000	700 000	700 000	-	700 000	0.00
055	Water and Sanitation	Extension to middle Letaba water works	01-Jul-09	30-Jun-10	3 250 000	6 330 000	8 424 576	6 284 174	8 424 576	74.59
055	Water and Sanitation	Extension to Modjadji water works	01-Jul-09	30-Sep-09	5 269 365	6 269 365	6 269 365	2 645 724	6 269 365	42.20
055	Water and Sanitation	Upgrading of Giyani Sewage Works	01-Jul-09	18-Dec-09	5 600 000	8 184 464	8 184 464	5 212 457	8 184 464	63.69
055	Water and Sanitation	Modjadji outfall sewer (Mokgoba)	01-Jul-09	30-Sep-09	2 000 000	2 000 000	2 000 000	613 545	2 000 000	30.68
055	Water and Sanitation	Modjadji sewer reticulation	01-Jul-09	30-Sep-09	5 100 000	5 100 000	5 100 000	7 097 062	5 100 000	139.1
055	Water and Sanitation	Water reticulation to villages in GGM	01-Jul-09	31-Mar-09	1 330 000	5 000 000	5 000 000	5 927 881	5 000 000	118.5
055	Water and Sanitation	Upgrading of Kgapane sewage plant	01-Jul-09	30-Sep-09	9 400 000	14 300 000	15 800 000	10 185 006	15 800 000	64.46
055	Water and Sanitation	Mametja Sekororo RWS	01-Jul-09	30-Jun-09	4 350 000	6 800 000	6 800 000	10 859 516	6 800 000	159.7
055	Water and Sanitation	Lenyenye sewage works (plant and outfall)	01-Jul-09	30-Jun-09	3 830 000	5 170 000	6 500 000	3 442 048	6 500 000	52.95
055	Water and Sanitation	Tours bulk water scheme	01-Jul-09	31-Mar-09	2 645 656	3 500 000	3 500 000	461 581	3 500 000	13.19
055	Water and Sanitation	Upgrading of Senwamokgope Sewage plant	01-Jul-09	30-Jun-09	530 000	1 000 000	1 000 000	847 990	1 000 000	84.80
055	Water and Sanitation	Upgrading of Phalaborwa Sewage plant	01-Jul-09	30-Jun-09	530 000	1 000 000	1 000 000	-	1 000 000	0.00
055	Water and Sanitation	Upgrading of Nkowankowa Sewage plant	01-Jul-09	30-Jun-09	530 000	1 000 000	1 000 000	-	1 000 000	0.00
055	Water and Sanitation	Upgrading of Tzaneen Sewage plant	01-Jul-09	30-Jun-09	530 000	1 000 000	1 000 000	-	1 000 000	0.00
055	Water and Sanitation	Thapane Water Scheme	01-Jul-09	30-Jun-09	2 000 000	2 000 000	2 000 000	444 851	2 000 000	22.24
055	Water and Sanitation	Mamaila Mphotwane Borehole	01-Jul-09	30-Jun-09	990 000	2 500 000	2 500 000	-	2 500 000	0.00
055	Water and Sanitation	Water Commission -	01-Jul-09	30-Jun-09	800 000	2 000 000	2 000 000	1 106 046	2 000 000	55.30

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VOTE NUMBER	VOTE	CAPTIAL ITEMS	PLANNED START DATE	PLANNED COMPLETION DATE	Sep/09	Dec/09	Mar/10	Jun/10	CAPITAL BUDGET 2009/2010	% Expenditure
		GGM								
055	Water and Sanitation	Selwane Water Scheme	01-Jul-09	30-Jun-09	800 000	800 000	800 000	-	800 000	0.00
TOTAL FOR WATER AND SANITATIO					88 597 453	137 63829	153 922 05	113 849 70	153 922 405	73.97
065	Roads and Storm water	Kwgeetsi-Tours access road	01-Jul-09	30-Jun-09	2 029 000	3 000 000	3 000 000	2 894 708	3 000 000	96.49
065	Roads and Storm water	Mabulane to Lenokwe bridge	01-Jul-09	30-Jun-09	3 000 000	3 000 000	3 000 000	1 093 517	3 000 000	36.45
065	Roads and Storm water	D1329 road (near Robothatha) Bridge	01-Jul-09	30-Jun-09	3 000 000	3 000 000	3 000 000	-	3 000 000	0.00
065	Roads and Storm water	Thabina to Maake road	01-Jul-09	30-Jun-09	2 500 000	2 500 000	2 500 000	-	2 500 000	0.00
065	Roads and Storm water	D1331 Mothobeki Moshakga road	01-Jul-09	30-Jun-09	2 500 000	2 500 000	2 500 000	284 241	2 500 000	11.37
065	Roads and Storm water	Xikukwane to Xivullani road	01-Jul-09	30-Jun-09	2 500 000	2 500 000	2 500 000	2 500 000	2 500 000	100.0
065	Roads and Storm water	Upgrading of Maseke to Mashishimale Phase IV	01-Jul-09	30-Jun-09	3 000 000	3 000 000	3 000 000	4 406 001	3 000 000	146.8
065	Roads and Storm water	Makhusane to Namakgale road	01-Jul-09	30-Sep-09	2 700 000	2 700 000	2 700 000	1 042 834	2 700 000	38.62
065	Roads and Storm water	Dzumeri Kheyi road	01-Jul-09	30-Jun-09	3 000 000	3 000 000	3 000 000	2 620 046	3 000 000	87.33
065	Roads and Storm water	Makhushane Maune road	01-Jul-09	30-Jun-09	3 000 000	3 000 000	3 000 000	-	3 000 000	0.00
065	Roads and Storm water	Modjadji to Mavele road upgrade	01-Jul-09	30-Sep-09	1 749 750	2 500 000	2 500 000	2 150 258	2 500 000	86.01
065	Roads and Storm water	Lephephane Khujwane road	01-Jul-09	31-Oct-09	2 094 750	3 000 000	3 000 000	3 839 547	3 000 000	127.9
065	Roads and Storm water	Matsotsosela bridge	01-Jul-09	30-Sep-09	1 600 000	1 600 000	1 600 000	1 856 205	1 600 000	116.0
065	Roads and Storm water	Metz Bismark road	01-Jul-09	30-Jun-09	2 496 000	5 200 000	5 200 000	4 465 928	5 200 000	85.88
065	Roads and Storm water	Sekgopo road (Paving Stormwater)	01-Jul-09	30-Jun-09	350 000	2 000 000	2 000 000	-	2 000 000	0.00
TOTAL FOR ROADS AND STORM WATER					35 519 500	42 500 000	42 500 000	27 153 284	42 500 000	63.89
064	Electrical Services	Electrification of Mageva			601 250	1 631 370	2 000 000	365 984	2 000 000	18.30

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VOTE NUMBER	VOTE	CAPTIAL ITEMS	PLANNED START DATE	PLANNED COMPLETION DATE	Sep/09	Dec/09	Mar/10	Jun/10	CAPITAL BUDGET 2009/2010	% Expenditure
064	Electrical Services	Electrification of Metz Extension			40 000	730 000	1 000 000	134 674	1 000 000	13.47
TOTAL FOR ELECTRICAL SERVICES					641 250	2 361 370	3 000 000	500 658	3 000 000	16.69
070	Community Services	Mopani Satelite Academy	01-Jul-09	31-Aug-09	200 000	500 000	500 000	500 000	500 000	100.0
TOTAL FOR COMMUNITY SERVICES					200 000	500 000	500 000	500 000	500 000	100.0
075	Fire Services	Fire & rescue Equipment	01-Jul-09	31-Mar-10			1 500 000	33 312	1 500 000	2.22
075	Fire Services	Provision of furniture	01-Jul-09	31-Mar-10			300 000	-	300 000	0.00
075	Fire Services	Purchase of Vehicles	01-Jul-09	31-Mar-10			5 000 000	-	5 000 000	0.00
075	Fire Services	Erection of Emergency numbered sign boards	01-Jul-09	31-Mar-10			100 000	-	100 000	0.00
075	Fire Services	Erection of Carports - Tzaneen Fire Station	01-Jul-09	31-Mar-10			800 000	-	800 000	0.00
TOTAL FOR FIRE SERVICES					-	-	7 700 000	33 312	7 700 000	0.43
060	Health	Establishment of Waste Disposal Site - GGM	01-Jul-09	31-May-09		571 429	1 428 571	-	2 000 000	0.00
061	Health	Establishment of Waste Disposal Site - GLM	01-Jul-09	31-May-09		571 429	1 428 571	-	2 000 000	0.00
062	Health	Establishment of Waste Disposal Site - Maruleng	01-Jul-09	31-May-09		571 429	1 428 571	-	2 000 000	0.00
TOTAL FOR HEALTH, ENVIRONMENTAL & WASTE					-	1 714 286	4 285 714	-	6 000 000	0.00
080	Disaster management	Establish Communication Network	01-Jul-09	31-Dec-09		2 544 000	2 544 000	1 416 632	2 544 000	55.69
080	Disaster management	Vehicle Tracking System for the centre	01-Jul-09	30-Sep-09	750 000	750 000	750 000	-	750 000	0.00
TOTAL FOR DISASTER MANAGEMENT					750 000	3 294 000	3 294 000	1 416 632	3 294 000	43.01
100	Administration	Pool vehicles	01-Jul-09	31-Mar-10			750 000	-	750 000	0.00
101	Administration	Electronic Filing system	01-Jul-09	30-Sep-09	950 000	950 000	950 000	38 950	950 000	4.10
TOTAL FOR ADMINISTRATION					950 000	950 000	1 700 000	38 950	1 700 000	2.29

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Table 15: Project Expenditure

4. SDBIP Components

Circular 13 makes it clear that there are five components to be reported on for the SDBIP:

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

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1. Component 1: Actual revenue against monthly projections of revenue to be collected for each source

Vote Nr	**Revenue by Source**Monthly Projections	1ST QUARTER	2ND QUARTER	3RD QUARTER	4TH QUARTER	Total		
		2009	2009	2010	2010		2009 / 2010	
		Act Rev	Act Rev	Act Rev	Act Rev	Opex	Capex	Rev
		R	R	R	R	R	R	R
3000	Equitable Shares	-121 894 394	**-97 077 515**	-73 141 161	-			-292 547 000
3120	Rental of Conference facilities	-	**-**	-1 710	-			
3150	Commission on Debit Orders Deducted-Payday	-2 498	**-**	-2 477	-			-40 000
3201	FMG	-750 000	**-**	-	-			-750 000
3300	Interest on Call Account	- 374	**-70 137**	-410 809	-679 227			-100 000
3310	Interest on Current Account	-87 784	**-11 946**	-7 885	-			-1 800 000
3315	Interest on Investments	-	**-**	-	-			-10 000 000
3355	Tender Documents	-134 200	**-234 700**	-75 050	-356 850			-150 000
3375	O & M (DWAF)	-5 200	**-**	-20 501 000	-			-150 108 000
3373	Refurbishment (DWAF)	-	**-**	-	-			
3374	HR (DWAF)	-12 863 000	**-5 937 000**	-17 810 000	-12 243 000			
3445	MSIG	-735 000	**-**	-	-			-735 000
3475	M I G	-44 000 000	**-70 336 600**	-58 028 000	-82 013 000			-194 985 000

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Vote Nr	**Revenue by Source**Monthly Projections	1ST QUARTER	2ND QUARTER	3RD QUARTER	4TH QUARTER	Total		
		2009	2009	2010	2010		2009 / 2010	
		Act Rev	Act Rev	Act Rev	Act Rev	Opex	Capex	Rev
		R	R	R	R	R	R	R
3505	LGW SETA	-107 157	-	-67 134	-			-265 000
3510	Donations	-	-	-	-			-500 000
3512	Insurance claims	-79 726	-	-13 539	-			-50 000
3540	Certificates- Inflammables	-1 910	**-2 156**	-3 997	-1 130			-6 000
3542	Fire Services Charges	-	-	-	-			-15 000
3548	Ba-Phalaborwa Collections	-	-	-	-			-12 000 000
3556	Mayors Charity cup	-343 910	-	-	-			-500 000
3558	Penalties on Projects	-	**-314 796**	-	-			
3330	Sundry Income	-	**-4 207**	- 54	- 65			
	Total Revenue by Source	**-180 950 153**	**-173 984 850**	**-170 062 817**	**-**			**-664 551 000**

Table 16: Revenue by Source

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2. Component 2: Actual Monthly Revenue and Expenditure against Projections of Revenue and Expenditure for each Vote:

Vote Nr	**Expenditure and Revenue by Vote** Monthly Projections	1st QUARTER					
		2009					
		Proj Opex	Act Opex	Proj Capex	Act Capex	Proj Rev	Act Rev
		R	R	R	R	R	R
	-	-	-	-	-	-	-
001	Council General	1 918 828	2 289 795	-	-	-	-
005	Office of the Municipal Manager	500 422	718 330	-	-	-	-
006	Internal Audit	581 816	271 186	-	-	-	-
020	Office of the Chief Financial Officer	15 294 536	3 835 457	-	-	-28 047 270	-181 005 723
030	Planning and Development	1 569 958	546 802	-	-	-	-
035	**LED**	2 409 432	686 219	-	104 167	-	-
040	IDP	248 564	306 015	-	-	-	-
045	Communication	881 044	324 699	-	-	-	-
050	Technical Services	10 838 920	589 306	2 433 094	2 819 042	-	-
055	Water Services	52 388 484	32 626 514	9 299 043	14 762 095	-	-
060	Health Services	20 568 988	435 912	-	-	-	-
064	Electrical Services	678 974	168 656	-	-	-	-
065	Roads and Transport	7 448 456	190 365	1 733 365	5 552 746	-	-
070	Community Services	705 650	689 131	-	-	-	-
075	Fire Services	4 884 460	3 997 753	2 049	14 829	-	-
080	Disaster Management	1 975 090	902 947	-	-	-	-
090	Corporate Services	526 946	286 699	-	-	-	-
095	Human Resources Management	1 822 648	2 447 972	-	-	-	-

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Vote Nr	**Expenditure and Revenue by Vote** Monthly Projections	1st QUARTER 2009 Proj Opex R	Act Opex R	Proj Capex R	Act Capex R	Proj Rev R	Act Rev R
100	Administration	1 861 370	1 225 667	-	-	-	-
105	Legal Services	516 134	1 876 355	-	-	-	-
110	Office of the Executive Mayor	729 288	1 833 284	-	-	-	-
112	Office of the Speaker	350 188	168 949	-	-	-	-
114	Office of the Chief Whip	93 938	99 371	-	-	-	-
116	Disability Desk	101 422	78 810	-	-	-	-
118	Gender Desk	207 802	109 073	-	-	-	-
119	Youth Desk	167 352	59 726	-	-	-	-
	Total By Vote	**129 270 510**	56 742 912	13 467 551	23 252 880	-28 047 270	-181 005 723
	(Balanced to Cash Flow)	-	-	-	-	-	-

Table 17: Expenditure and Revenue - 1st Quarter

Vote Nr	**Expenditure and Revenue by Vote** Monthly Projections	2ND QUARTER 2 009 Proj Opex R	Act Opex R	Proj Capex R	Act Capex R	Proj Rev R	Act Rev R
	-	-	-	-	-	-	-
001	Council General	2 878 230	1 867 551	-	-	-	-
005	Office of the Municipal Manager	750 621	700 423	-	-	-	-
006	Internal Audit	872 712	501 671	-	-	-	-

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Vote Nr	**Expenditure and Revenue by Vote** Monthly Projections	2ND QUARTER 2 009 Proj Opex R	Act Opex R	Proj Capex R	Act Capex R	Proj Rev R	Act Rev R
020	Office of the Chief Financial Officer	22 941 792	30 614 994	-	-	-	-173 984 850
030	Planning and Development	2 354 925	586 069	-	-	-	-
035	**LED**	3 614 136	396 467	-	-	-	-
040	IDP	372 834	336 061	-	-	-	-
045	Communication	1 321 554	964 187	-	-	-	-
050	Technical Services	16 258 368	2 113 575	1 431 964	1 431 964	-	-
055	Water Services	78 582 714	85 101 134	4 483 618	4 483 618	-	-
060	Health Services	30 853 470	671 839	-	-	-	-
064	Electrical Services	1 018 449	213 374	-	-	-	-
065	Roads and Transport	11 172 672	7 765 824	3 833 577	3 833 577	-	-
070	Community Services	1 058 463	623 310	-	-	-	-
075	Fire Services	7 326 678	3 868 315	-	-	-	-
080	Disaster Management	2 962 623	1 533 152	-	-	-	-
090	Corporate Services	790 407	230 785	-	-	-	-
095	Human Resources Management	2 733 960	1 797 464	-	-	-	-
100	Administration	2 792 043	1 245 147	-	-	-	-
105	Legal Services	774 189	1 111 047	-	-	-	-
110	Office of the Executive Mayor	1 093 920	787 009	-	-	-	-
112	Office of the Speaker	525 270	354 342	-	-	-	-
114	Office of the Chief Whip	140 895	88 941	-	-	-	-
116	Disability Desk	152 121	115 260	-	-	-	-

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Vote Nr	Expenditure and Revenue by Vote Monthly Projections	2ND QUARTER 2 009 Proj Opex R	Act Opex R	Proj Capex R	Act Capex R	Proj Rev R	Act Rev R
118	Gender Desk	311 691	212 340	-	-	-	-
119	Youth Desk	251 016	177 809	-	-	-	-341 183
	Total By Vote	193 905 753	143 978 089	9 749 159	9 749 159	-	-434 978
	(Balanced to Cash Flow)	203 654 912	-	-	-	-	-

Table 18: Revenue and Expenditure 2nd Quarter

Vote Nr	Expenditure and Revenue by Vote Monthly Projections	3RD QUARTER 2 010 Proj Opex R	Act Opex R	Proj Capex R	Act Capex R	Proj Rev R	Act Rev R
	-	-	-	-	-	-	-
001	Council General						
005	Office of the Municipal Manager						
006	Internal Audit						
020	Office of the Chief Financial Officer						
030	Planning and Development						
035	**LED**						
040	IDP	-	275 294	-	-	-	-
045	Communication	-	319 695	-	-	-	-
050	Technical Services	-	502 208	-	1 819 631	-	-
055	Water Services	-	51 525 652	-	32 990 536	-	-

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Vote Nr	**Expenditure and Revenue by Vote** Monthly Projections	3RD QUARTER 2 010 Proj Opex R	Act Opex R	Proj Capex R	Act Capex R	Proj Rev R	Act Rev R
060	Health Services	-	507 528	-	-	-	-
064	Electrical Services	-	168 236	-	365 984	-	-
065	Roads and Transport	-	177 548	-	3 182 090	-	-
070	Community Services	-	669 972	-	-	-	-
075	Fire Services	-	3 960 305	-	-	-	-
080	Disaster Management	-	934 631	-	359 918	-	-
090	Corporate Services	-	223 129	-	-	-	-
095	Human Resources Management	-	2 102 562	-	-	-	-
100	Administration	-	1 428 211	-	-	-	-
105	Legal Services	-	1 174 501	-	-	-	-
110	Office of the Executive Mayor	-	575 453	-	-	-	-
112	Office of the Speaker	-	67 681	-	-	-	-
114	Office of the Chief Whip	-	51 542	-	-	-	-
116	Disability Desk	-	117 367	-	-	-	-
118	Gender Desk	-	163 942	-	-	-	-
119	Youth Desk	-	132 947	-	-	-	-
	Total By Vote	-	130 108 786	-	38 921 624	-	-58 226 325
	(Balanced to Cash Flow)	-	-	-	-	-	-

Table 19: Revenue and Expenditure 3rd Quarter

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Vote Nr	**Expenditure and Revenue by Vote** Monthly Projections	4TH QUARTER						Total		
		2 010							2009 / 2010	
		Proj Opex	Act Opex	Proj Capex	Act Capex	Proj Rev	Act Rev	Opex	Capex	Rev
		R	R	R	R	R	R	R	R	R
	-	-	-	-	-	-	-		-	
001	Council General	-	1 139 788	-	-	-	2 420 033			
005	Office of the Municipal Manager	-	200 385	-	-	-	428 675		-	
006	Internal Audit	-	120 827	-	-	-	379 244			
020	Office of the Chief Financial Officer	-	1 866 339	-	103 993	-	142 461 506		379 312	-664 551 000
030	Planning and Development	-	185 649	-	-	-	362 307			
035	**LED**	-	471 193	-	-	-	664 902		-	
040	IDP	-	95 237	-	-	-	188 796			
045	Communication	-	592 706	-	-	-	883 753			
050	Technical Services	-	1 680 169	-	2 068 273	-	356 543		8 950 967	
055	Water Services	-	46 326 348	-	11 369 494	-	34 413 383		113 849 270	
060	Health Services	-	976 250	-	-	-	1 094 463		-	
064	Electrical Services	-	64 326	-	134 674	-	124 194		500 658	
065	Roads and Transport	-	7 886 484	-	1 371 298	-	138 152		27 153 284	
070	Community Services	-	305 489	-	-	-	486 360		500 000	

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Vote Nr	Expenditure and Revenue by Vote Monthly Projections	4TH QUARTER						Total		
		2 010							2009 / 2010	
		Proj Opex	Act Opex	Proj Capex	Act Capex	Proj Rev	Act Rev	Opex	Capex	Rev
		R	R	R	R	R	R	R	R	R
075	Fire Services	-	1 392 577	-	17 747	-	2 753 479		33 312	
080	Disaster Management	-	421 980	-	352 239	-	771 624		1 416 632	
090	Corporate Services	-	331 260	-	-	-	408 360			
095	Human Resources Management	-	1 588 844	-	-	-	1 860 659			
100	Administration	-	622 926	-	-	-	958 477		38 950	
105	Legal Services	-	154 711	-	-	-	154 711		-	
110	Office of the Executive Mayor	-	194 484	-	-	-	350 973		-	
112	Office of the Speaker	-	276 594	-	-	-	679 133		-	
114	Office of the Chief Whip	-	20 971	-	-	-	62 707		-	
116	Disability Desk	-	27 577	-	-	-	53 861		-	
118	Gender Desk	-	65 301	-	-	-	88 325		-	
119	Youth Desk	-	241 289	-	-	-	263 376		-	
	Total By Vote	-	-	-	-	-	-	-	152 822 385	-664 551 000
	(Balanced to Cash Flow)	-	-	-	-	-	-			-511 728 615

Table 20: Expenditure and Revenue 4th Quarter

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3. Component 3: Quarterly projections of service delivery targets and performance indicators for each vote

All detailed information pertaining to service delivery targets can be found in Addendum A.

4. Component 4: Ward information for expenditure and service delivery

Not applicable to the District Municipality

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VI. Limitations of Evaluation

1. The analysis was based on information received until 31 August 2010. Where no information was supplied, a 1.00 score was attached.
2. The automated system designed for MDM's PMS requirements have been used to capture and calculate scores. As this system is in its first year of use by MDM, users might have supplied information in the wrong format or incorrect fields that will influence scores.

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